

# Executive Summary

## Executive Summary for zeronize: "Revolutionizing Engines, One Mile at a Time"

### Company Overview:

zeronize is a pioneering automotive service company set to transform engine longevity through its groundbreaking **PowerCoding™** process. Focusing on eco-friendly, sustainable vehicle maintenance, we offer an innovative solution that not only restores engine performance but also dramatically reduces automotive emissions. Our vision is to capture a significant market share among millions of active drivers, targeting environmentally conscious consumers and fleet operators seeking to minimize costs and environmental impact. zeronize is positioned to disrupt the traditional automotive service industry and emerge as the industry leader in engine longevity and eco-friendly maintenance solutions.

### Mission Statement:

zeronize is dedicated to empowering vehicle owners and fleet operators to extend their engines' lifespan beyond one million kilometers (600,000 miles) while promoting sustainability and minimizing environmental impact through our advanced PowerCoding™ process.

### 5-10 Year Potential:

zeronize has the potential to become a global leader in the automotive service sector, reshaping the landscape of vehicle maintenance with a focus on sustainability. Over the next 5 to 10 years, we aim to:

- **Expand to a global network of service centers** in key international markets, with plans to operate in North America, Europe, and strategic locations in Asia.
- **Service millions of vehicles annually**, capturing both individual consumers and large fleet operators. As our brand becomes synonymous with eco-friendly automotive solutions, customer loyalty will drive long-term revenue growth.
- **Lead the sustainable automotive services market** by continuously enhancing our **PowerCoding™** technology and exploring new eco-friendly service offerings, including expanding into hybrid and electric vehicle maintenance.

- **Achieve significant profitability**, with projections indicating hundreds of millions in annual revenue by Year 5, scaling to billions in annual revenue by Year 10, driven by expanded market presence, optimized operations, and economies of scale.

### **Key Objectives:**

1. Service 408,000 vehicles in Year 1, with an average service price of \$600 per vehicle.
2. Achieve consistent 20% year-over-year growth by leveraging customer referrals, strategic partnerships, and enhanced brand awareness.
3. Establish 11 state-of-the-art service center locations over three years, expanding our presence across major U.S. cities and international markets.
4. Secure \$15 million in funding to support equipment acquisition, service center development, and comprehensive marketing initiatives.

### **Growth Strategy:**

zeronize plans to expand aggressively with the goal of opening 11 service centers within three years. These centers will be strategically located in major U.S. metropolitan areas, expanding brand visibility and customer acquisition. Our marketing strategy will leverage digital channels, targeted advertising, and referral programs to accelerate brand awareness. Long-term, we intend to scale internationally, targeting markets in Europe and Asia where eco-friendly vehicle solutions are becoming increasingly important.

### **Financial Projections:**

In Year 1, zeronize is projected to service 408,000 vehicles, generating \$244.8 million in revenue. With a consistent 20% annual growth rate, we anticipate strong revenue increases year-over-year. As we scale, operating expenses will include equipment costs, staffing, marketing, and facility maintenance, but profitability is expected to grow exponentially due to economies of scale and optimized operations.

### **Funding Request:**

zeronize is seeking \$1 Billion in funding to fuel our growth strategy. The funds will be allocated to:

- Expanding our service center network
- Acquiring cutting-edge equipment

- Scaling marketing efforts to boost brand visibility
- Supporting ongoing R&D of the **PowerCoding™** process to remain at the forefront of innovation

We are offering a 20% equity share in the business for venture capital investment.

**Conclusion:**

zeronize is poised to revolutionize the automotive service industry by offering an innovative solution that extends engine life, improves vehicle performance, and reduces environmental impact. With a clear growth strategy, a strong management team, and a unique value proposition, zeronize is positioned to become the undisputed leader in sustainable automotive services, benefiting customers, investors, and the environment alike.

This executive summary highlights zeronize's mission, market opportunity, and growth potential over the next 5-10 years, positioning us to reshape the automotive service landscape with a focus on sustainability, innovation, and long-term profitability.

**Business Model:**

zeronize's revenue is primarily driven by our **PowerCoding™** engine restoration services, aimed at individual vehicle owners and fleet operators. In addition to engine restoration, our services improve fuel efficiency and reduce emissions. Our service centers also provide complementary maintenance and vehicle care services, fostering customer loyalty and creating additional revenue streams.

**Market Opportunity:**

The global automotive repair and maintenance market, valued at over \$200 billion, presents a vast opportunity for zeronize. As the demand for sustainable solutions grows, particularly among environmentally conscious consumers and businesses, zeronize is uniquely positioned to capitalize on this shift. Our technology appeals to both individual drivers and fleet operators, offering substantial long-term savings while supporting sustainability goals. This positions us to capture a significant share of this expanding market, driving our growth and industry leadership in the coming years.

# Opportunity

## Problem & Solution

### Problem Worth Solving

In the automotive industry, vehicle owners and fleet managers face a persistent and costly challenge: the limited lifespan of engines. This problem leads to a cascade of issues, including frequent repairs, premature engine replacements, and significant operational downtime. Traditional engine treatments and maintenance practices have fallen short in providing a long-term, sustainable solution to this pervasive problem.

The consequences of this issue are far-reaching and multifaceted:

- **High Maintenance and Replacement Costs:** Vehicle owners and fleet operators are burdened with escalating expenses due to frequent engine repairs and premature replacements.
- **Reduced Vehicle Reliability and Performance:** As engines deteriorate, vehicle performance suffers, leading to decreased reliability and potential safety concerns.
- **Increased Environmental Impact:** Premature engine disposal contributes to environmental waste, contradicting global efforts towards sustainability in the automotive sector.

These challenges create a significant market need for an innovative solution that can dramatically extend engine life, improve performance, and reduce the total cost of vehicle ownership. The problem is particularly acute for fleet managers who oversee large numbers of vehicles, where even small improvements in engine longevity can translate to substantial cost savings and operational efficiencies.

Zeronize's **PowerCoding™** process addresses this critical problem by offering a groundbreaking approach to engine treatment. By extending engine life to over 1 million kilometers (600,000 miles), our solution promises to revolutionize how vehicle owners and fleet managers approach engine maintenance and replacement cycles. This innovative technology not only solves the immediate problems of cost and reliability but also aligns with growing environmental concerns by significantly reducing the need for premature engine replacements.

## Our Solution

At Zeronize, we've pioneered the groundbreaking **PowerCoding™** process to combat the pervasive issue of engine wear and limited lifespan. Our innovative service is universally compatible, designed to enhance every car and every type of engine, regardless of the surface structures of the engine's liners. The PowerCoding™ process not only boosts engine performance but also dramatically increases durability, enabling engines to operate for over 1 million kilometers (600,000 miles) without significant issues.

Our cutting-edge solution works through a multi-faceted approach:

- Application of a proprietary, specialized coating to critical engine components
- Significant reduction of friction and wear on vital engine parts
- Substantial improvement in fuel efficiency and overall engine performance
- Extension of engine life far beyond traditional expectations, potentially tripling the typical lifespan

The **PowerCoding™** process represents a paradigm shift in engine maintenance and longevity. By addressing the root causes of engine degradation, we're not just extending engine life; we're revolutionizing the way vehicles are maintained and operated. This innovative approach translates to significant cost savings for vehicle owners, reduced environmental impact through improved efficiency, and a new standard for automotive engineering excellence.

## Target Market

In the United States, there are approximately 276 million registered vehicles on the roads. Estimating that 40% of these vehicle owners are interested in advanced engine longevity solutions, our potential market could encompass around 110 million individual customers. This substantial customer base represents a significant opportunity for Zeronize's **PowerCoding™** process, which aims to extend engine life beyond 1 million kilometers (600,000 miles).

To better understand our market and tailor our offerings effectively, we have segmented it into several key categories:

- Private vehicle owners: Individuals seeking to maximize their car's lifespan and reduce long-term ownership costs.
- Commercial fleet operators: Businesses looking to reduce maintenance costs, minimize vehicle downtime, and improve overall operational efficiency.
- Luxury and high-performance vehicle owners: Enthusiasts and collectors interested in preserving their valuable automotive investments.
- Environmentally conscious consumers: Those aiming to reduce their carbon footprint by extending vehicle life and minimizing the need for premature replacements.

By targeting these diverse segments, Zeronize can develop tailored marketing strategies and service offerings that address the specific needs and concerns of each group. This approach will enable us to maximize our potential market penetration and capitalize on growth opportunities across various automotive sectors.

Furthermore, our **PowerCoding™** process has the potential to revolutionize the automotive industry by significantly extending engine life. This innovation not only benefits individual consumers and businesses but also contributes to broader sustainability goals by reducing the frequency of vehicle replacements and associated manufacturing emissions.

## Competition

### Current Alternatives

While Zeronize's **PowerCoding™** process stands out for its unparalleled ability to extend engine life beyond 1 million kilometers, we acknowledge that vehicle owners have several alternative options for engine maintenance and longevity:

- Traditional engine rebuilding services: Companies like XYZ Engine Rebuilders offer comprehensive engine overhauls. These services can significantly extend engine life, though typically not to the same degree as **PowerCoding™**. They involve disassembling, inspecting, and replacing worn components, which can be time-consuming and costly.
- High-performance oil additives: Brands such as SuperLube and EngineGuard market oil treatments claiming to reduce wear and extend engine life. While

these products may offer some benefits, their effects are generally more limited compared to our **PowerCoding™** process. These additives work by enhancing lubricant properties but do not address underlying mechanical issues.

- Regular maintenance programs: Many vehicle owners rely on frequent oil changes and tune-ups from local mechanics or dealerships to maintain their engines. This approach can be effective in preserving engine health but may not provide the same long-term benefits or cost-effectiveness as **PowerCoding™**. Regular maintenance is crucial but often falls short of dramatically extending engine life.

Each of these alternatives has its merits, but **PowerCoding™** offers a unique combination of longevity, performance enhancement, and cost-effectiveness that sets it apart in the engine maintenance market. Our process addresses both surface-level and deep-seated engine issues, providing a comprehensive solution that these alternatives cannot match.

## Our Advantages

Zeronize's **PowerCoding™** process offers several key advantages over traditional engine maintenance and competing enhancement services:

- Unparalleled Longevity: Our revolutionary process extends engine life to over 1 million kilometers (600,000 miles), more than tripling the standard engine lifespan. This represents a 200% increase in durability compared to conventional engines.
- Universal Compatibility: We can service any vehicle with any type of engine, regardless of surface structure. This versatility makes us the go-to solution for all vehicle owners, from compact cars to heavy-duty trucks.
- Long-Term Cost Efficiency: While our service may have a higher upfront cost, the extended engine life provides significant long-term savings. Customers can save up to 60% over the vehicle's lifetime compared to traditional engine replacements or frequent repairs.
- Environmental Sustainability: By extending engine life, we reduce the need for manufacturing new engines by up to 66%. This contributes significantly to environmental sustainability by decreasing raw material usage and industrial emissions.

- **Proprietary Technology:** Our patented **PowerCoding™** process is a unique, cutting-edge technology that sets us apart from competitors. This exclusive method ensures superior results that cannot be replicated elsewhere.

When compared to alternatives like purchasing a new vehicle or transitioning to electric, Zeronize offers distinct benefits. For customers who prefer to keep their current vehicles or aren't ready for the infrastructure challenges of electric vehicles, our service provides an eco-friendly, cost-effective solution. It allows them to significantly extend the life of their existing car while reducing their carbon footprint.

Moreover, our service is particularly advantageous for classic car enthusiasts and vintage vehicle owners. It allows them to maintain the authenticity and value of their prized possessions while ensuring reliable, long-lasting performance. This unique positioning in the market makes Zeronize an attractive option for a wide range of vehicle owners, from everyday drivers to collectors.



# Execution

## Marketing & Sales

### Marketing Plan

Here's a comprehensive marketing plan for ZeroNize's revolutionary **PowerCoding™** process:

#### 1. Target Market Identification

- **Primary Markets:** Private vehicle owners, high-mileage drivers, luxury car enthusiasts, used car buyers, fleet operators, and environmentally conscious consumers.
- **Geographic Focus:** Concentrate on regions with high vehicle ownership rates and stringent environmental regulations, such as urban centers, affluent suburbs, and logistics-dependent markets.

#### 2. Value Proposition Messaging

- **Key Message:** "Experience unparalleled engine longevity: Extend your vehicle's lifespan beyond 1 million kilometers (600,000 miles) with PowerCoding™."
- **Unique Selling Points:**
  - Restores critical engine components to 'like-new' condition, ensuring optimal performance.
  - Significantly reduces fuel consumption and emissions, promoting eco-friendly driving.
  - Offers a cost-effective, long-term solution compared to frequent repairs or replacements.
- **Positioning:** Emphasize PowerCoding™'s unmatched ability to deliver exceptional longevity, enhanced performance, substantial cost savings, and notable environmental benefits.

#### 3. Digital Marketing Strategy

- **Website Optimization:** Develop a high-performing, SEO-optimized website showcasing **PowerCoding™**'s benefits and success stories. Incorporate educational content such as informative blogs, demonstrative videos, and compelling customer testimonials.

- **Social Media Campaigns:** Engage target audiences across platforms like Facebook, Instagram, LinkedIn, and YouTube with interactive content. Create and share how-to videos, environmental impact stories, and host live Q&A sessions to build brand awareness and trust.
- **Pay-Per-Click (PPC) Advertising:** Utilize Google Ads and social media advertising platforms to target vehicle owners and fleet operators. Focus on keywords such as "engine longevity," "fuel efficiency improvement," and "eco-friendly vehicle services" to maximize reach and conversions.

#### 4. Influencer Partnerships

- **Automotive Influencers:** Collaborate with respected car enthusiasts, certified mechanics, and industry experts who can authentically vouch for PowerCoding™'s effectiveness and reach broad audiences.
- **Sustainability Advocates:** Partner with eco-friendly influencers and environmental organizations to highlight the significant environmental benefits of PowerCoding™, appealing to the growing market of environmentally conscious consumers.

#### 5. Public Relations (PR) Strategy

- **Press Releases:** Craft and distribute compelling press releases to industry publications, major newspapers, and popular automotive magazines, highlighting PowerCoding™'s innovative approach to engine longevity.
- **Media Outreach:** Proactively secure feature stories and interviews in relevant media outlets, showcasing success cases and the groundbreaking innovations behind PowerCoding™.

#### 6. Strategic Partnerships

- **Dealerships and Auto Service Chains:** Forge partnerships with reputable dealerships and service centers to offer PowerCoding™ as a premium engine maintenance option, expanding market reach and credibility.
- **Fleet Services Companies:** Develop tailored packages for logistics and delivery companies, emphasizing the long-term cost savings and efficiency gains of PowerCoding™ for high-mileage vehicles.

## 7. Customer Loyalty and Referral Programs

- **Loyalty Incentives:** Implement a tiered rewards program for repeat customers, offering exclusive benefits such as priority scheduling, complementary services, or discounts on future treatments.
- **Referral Program:** Create a robust referral system that incentivizes satisfied customers to recommend **PowerCoding™** to their network, offering both the referrer and new customer attractive discounts or value-added services.
- **Performance Guarantees:** Offer comprehensive performance guarantees to build trust and drive adoption, showcasing confidence in **PowerCoding™**'s effectiveness and long-term benefits.

By implementing this focused marketing plan, ZeroNize can effectively communicate the unique value of **PowerCoding™**, target the right audience segments, and build a strong market presence. This strategy leverages digital platforms, strategic partnerships, and customer-centric programs to drive awareness, adoption, and loyalty for this revolutionary engine treatment process.

## Sales Plan

Zeronize's comprehensive sales strategy centers on educating potential customers about the revolutionary benefits of our proprietary **PowerCoding™** process. To facilitate seamless transactions, we offer a range of flexible payment options, including credit cards, bank transfers, and tailored financing solutions for larger fleet customers. Our state-of-the-art order tracking system ensures complete transparency, keeping customers informed at every stage from initial booking to service completion.

Our dynamic sales team comprises three seasoned automotive industry professionals, each strategically assigned to a specific region. These experts are tasked with nurturing leads through consistent follow-ups and providing in-depth information on how **PowerCoding™** can dramatically extend engine life beyond 1 million kilometers. To drive performance, we've implemented quarterly sales quotas coupled with an attractive commission structure, designed to motivate and reward our team's efforts.

Key sales activities in our strategic plan include:

- Conducting weekly prospecting calls to fleet managers and independent mechanics, building relationships and identifying opportunities
- Participating in monthly regional automotive trade shows to showcase our technology and expand our network
- Hosting quarterly webinars that delve into the cutting-edge science behind **PowerCoding™**, positioning Zeronize as an industry thought leader
- Implementing a robust referral program offering substantial discounts for customer recommendations, leveraging word-of-mouth marketing

By executing this multifaceted sales approach, Zeronize aims to establish itself as the go-to solution for extended engine life, capturing a significant market share in the automotive aftermarket industry.

## Operations

### Locations & Facilities

#### zeronize Center Setup Plan

zeronize's launch strategy for its revolutionary **PowerCoding™** service focuses on establishing a strong presence in key metropolitan areas with high vehicle ownership, a strong eco-conscious customer base, and a thriving automotive culture. By selecting 2-3 strategically chosen cities for the initial launch, we will ensure maximum visibility and market penetration before expanding to additional locations. The following outlines our comprehensive approach to setting up these service centers:

#### 1. Target Cities for Initial Launch

Our extensive research has identified the following cities as prime candidates for the first phase of expansion, based on their high vehicle ownership rates, eco-conscious demographics, and robust automotive market presence:

- Los Angeles, CA
- Dallas-Fort Worth, TX
- Atlanta, GA
- Chicago, IL
- Miami, FL

- San Francisco, CA
- Seattle, WA
- Washington, D.C.
- Phoenix, AZ
- Denver, CO
- Boston, MA

These carefully selected cities represent diverse geographic locations and offer a rich mix of consumer profiles, including luxury vehicle owners, daily commuters, and fleet operators. We will initiate our launch in 2-3 cities, chosen based on a thorough analysis of local regulations, competitive landscape, and market readiness. This strategic approach allows us to fine-tune our operations and marketing strategies before expanding further.

## 2. Market Analysis and Site Selection

Prior to establishing each service center, we will conduct a comprehensive market analysis in each selected city, evaluating the following key factors:

- **Demographic Profile:** We will assess the concentration of high-end vehicle owners, fleet operators, and eco-conscious consumers who would benefit most from our **PowerCoding™** service. This analysis will include income levels, vehicle ownership patterns, and environmental awareness indicators.
- **Regulatory Landscape:** Our team will thoroughly examine local environmental regulations to ensure that the **PowerCoding™** process not only meets but exceeds emission and vehicle performance standards. This proactive approach will position us as a leader in sustainable automotive solutions.
- **Competitive Analysis:** We will identify and evaluate local competitors offering similar services, assessing potential gaps in the market that our unique engine restoration solution can fill. This analysis will inform our pricing strategy and service differentiation.
- **Real Estate Opportunities:** Collaborating with local real estate experts, we will identify prime locations that offer optimal accessibility, visibility, and ample space to accommodate our service operations, including equipment needs and customer parking. We will prioritize locations with high traffic and proximity to our target demographic.

## 3. Setting Up State-of-the-Art Service Centers

Each zeronize service center will be meticulously designed to reflect our premium branding while providing an unparalleled customer experience. Key elements of our facilities include:

- **Cutting-Edge Technology:** Our service centers will be equipped with the most advanced tools and technology required for the PowerCoding™ process, including specialized equipment for engine restoration, diagnostics, and performance optimization. This investment in technology will ensure consistent, high-quality results for every customer.
- **Expert Technicians:** We will recruit and train a team of highly skilled technicians with extensive expertise in automotive performance, engine maintenance, and eco-friendly vehicle solutions. Our commitment to ongoing training will ensure our team remains at the forefront of engine technology advancements, providing customers with the most up-to-date and effective service.
- **Premium Customer Experience:** The centers will offer a luxurious customer service experience, featuring comfortable waiting areas, interactive displays explaining the PowerCoding™ process, and knowledgeable staff available to address any questions about our services and their benefits. We will also provide amenities such as complimentary Wi-Fi, refreshments, and a dedicated workspace for customers who wish to work while their vehicle is being serviced.
- **Comprehensive Service Offerings:** In addition to our flagship PowerCoding™ service, we will offer complementary maintenance services, including advanced engine diagnostics and performance assessments. This holistic approach will drive customer loyalty and encourage repeat business, positioning zeronize as a one-stop-shop for vehicle performance enhancement and maintenance.

#### 4. Strategic Marketing and Community Outreach

- **Local Partnerships:** We will forge strategic alliances with local dealerships, auto repair shops, and eco-friendly organizations to promote the PowerCoding™ service. These partnerships will enhance our credibility and drive early customer adoption. We will also collaborate with local influencers and automotive enthusiasts to generate buzz and word-of-mouth referrals.
- **Targeted Advertising Campaigns:** We will implement localized marketing campaigns utilizing a mix of digital ads, radio spots, strategic billboard

placements, and community event sponsorships. To attract early adopters, we will offer exclusive promotions, such as discounted services for the first 100 customers in each city. Our digital marketing efforts will include search engine optimization (SEO), pay-per-click (PPC) advertising, and social media campaigns tailored to each local market.

- **Customer Incentive Programs:** We will introduce compelling referral programs and loyalty incentives to encourage satisfied customers to spread the word about **PowerCoding™** and return for additional services. These programs may include tiered rewards, exclusive member benefits, and personalized service packages based on individual vehicle needs and usage patterns.

## 5. Data-Driven Expansion Strategy

Once our initial service centers are operational and generating valuable insights, we will leverage this data to inform our next phase of expansion. Cities such as Los Angeles, Dallas-Fort Worth, Atlanta, Boston, and Houston will be carefully evaluated for subsequent openings based on the following criteria:

- Key performance metrics from existing service centers, including customer demand, service volume, and profitability. We will analyze these metrics to identify trends and optimize our operations for future locations.
- In-depth analysis of customer feedback and evolving local market conditions. This will help us refine our service offerings and tailor our approach to meet specific regional needs.
- Assessment of operational scalability in the surrounding regions, including supply chain logistics, workforce availability, and potential for satellite service centers.

## 6. Strategic Growth Framework

### Phase 1: Establish a Strong Operational Base (Year 1)

- **Focus on Profitability:**
  - Start with 3-5 flagship locations in high-demand regions (e.g., Los Angeles, Dallas-Fort Worth, Atlanta).
  - Aim to achieve profitability within 6-12 months of each opening.
  - Use early locations as benchmarks to refine operations and optimize workflows.

- **Standardize Processes:**
  - Develop Standard Operating Procedures (SOPs) for quick replication at future sites.
  - Invest in training programs to create a pipeline of managers and staff ready to lead new locations.
- **Build the Brand:**
  - Invest in marketing campaigns to establish zeronize as a household name for eco-conscious and high-performance automotive care.
  - Leverage digital marketing (SEO, social media, PPC) and local partnerships.

## Phase 2: Gradual Expansion & Exponential Scaling (Years 2-5)

### Key Expansion Strategies:

- **Cluster Expansion:** Expand in clusters to minimize costs and maximize brand visibility in target markets. Example: Start in high-density areas and expand outward (e.g., Los Angeles → San Diego → Phoenix).
- **Simultaneous Builds:** Build 2-3 locations simultaneously using regional contractors to reduce timelines and costs. Leverage prefabricated construction for consistency and speed.
- **Franchise Partnerships:** Introduce franchising in Year 3 to accelerate growth while minimizing capital outlay. Retain control over brand and quality through franchise agreements and mandatory training programs.
- **Revenue Diversification:** Offer additional services like PowerCoding™ engine optimization, fleet servicing contracts, and self-serve fuel stations. Launch zeronize-certified eco-friendly auto products for retail sale.
- **Leverage Data for Growth:** Use customer data and market analytics to identify high-potential locations. Implement loyalty programs to increase customer retention and word-of-mouth growth.

## Phase 3: Financial Planning for Exponential Growth

- **Reinvest Profits:** Allocate 50-70% of annual profits toward opening new locations, equipment, and staff development.



- **Secure Capital:** Use early success metrics to secure loans or investments. Raise capital through equity or partnerships, targeting eco-conscious investors or funds.
- **Operational Efficiency:** Centralize back-office functions (e.g., HR, IT, accounting) to reduce operational overhead. Adopt technology for inventory management, scheduling, and customer service.

## 7. Year-by-Year Plan

Year Number of Locations Growth Focus Revenue Growth Investment Focus

Year 1 - 3-5 Profitability & Brand Establishment 20% Marketing, SOPs, Training

Year 2 - 6-10 Regional Expansion & Efficiency 25% Multiple Simultaneous Builds

Year 3 - 15-20 Scaling via Clusters & Franchising 30% Franchising Systems, Tech Integration

Year 4 - 30 +Nationwide Expansion & Diversification 35% Fleet Services, Retail Products

Year 5 - 50 -60 Exponential Growth 40% Global Brand Positioning

## Conclusion

zeroizes strategic, phased approach to launching its **PowerCoding™** centers ensures we establish a robust market presence and stellar reputation before expanding into additional cities. By targeting high-potential markets with a focus on eco-conscious consumers, high-end vehicle owners, and fleet operators, we are confident that our innovative **PowerCoding™** service will not only meet but exceed the growing demand for sustainable, cost-effective automotive solutions.

This carefully crafted expansion plan positions zeronize at the forefront of the automotive industry's shift towards more efficient and environmentally friendly vehicle performance. As we grow, we will continue to innovate and adapt our services to meet the evolving needs of our customers and the automotive market, solidifying our position as a leader in sustainable engine restoration and performance enhancement.

## Technology

### PowerCoding™ Technology Overview

Zeronize's **PowerCoding™** process is a revolutionary engine restoration service designed to enhance the performance, efficiency, and longevity of any vehicle, regardless of make or model. Our cutting-edge technology has the capability to extend an engine's life beyond 1 million kilometers (600,000 miles), ensuring your vehicle operates at peak performance for years to come.

### What is PowerCoding™?

**PowerCoding™** is an advanced engine restoration technique that revitalizes the combustion chamber, significantly improving engine efficiency, restoring lost power, and reducing fuel consumption. This innovative process is suitable for all vehicles, from brand-new cars to high-mileage vehicles, and is effective on all types of engine surfaces, including aluminum-coated engines (such as Nikasil, Lokasil, and Alusil).

### Key Benefits of PowerCoding™:

1. **Comprehensive Engine Recovery:** **PowerCoding™** restores the original performance of engines, even those with significant mileage or wear. It rejuvenates critical components such as valves, pistons, rings, cylinders, and intake manifolds, effectively returning them to like-new condition.
2. **Substantial Fuel Efficiency Gains:** Customers can experience a remarkable reduction in fuel consumption, saving up to 3 liters per 100 km (62 miles) for petrol engines and 4 liters for diesel engines. These savings translate to significant cost reductions over time, benefiting both the environment and the owner's wallet.
3. **Enhanced Power and Performance:** The process significantly boosts engine horsepower, resulting in improved acceleration and speed, even when navigating steep inclines. This enhancement ensures a more responsive and enjoyable driving experience.
4. **Unparalleled Longevity:** By effectively preventing engine wear, **PowerCoding™** extends the engine's lifespan to over 1 million kilometers (600,000 miles). Moreover, it helps maintain peak performance throughout this extended lifespan, ensuring consistent reliability and efficiency.
5. **Eco-Friendly Solution:** **PowerCoding™** significantly reduces harmful exhaust emissions, including carbon monoxide and hydrocarbons. This

reduction promotes a cleaner, greener driving experience, aligning with global efforts to minimize vehicular environmental impact.

6. **Warranty-Safe Application: PowerCoding™** is a non-invasive process that doesn't require any engine modifications or cutting. This ensures that the application will not void your vehicle's warranty, providing peace of mind to owners of newer vehicles.

### Who Benefits from PowerCoding™?

- **Private Consumers:** Whether you own a high-end luxury vehicle or a more affordable model, **PowerCoding™** offers substantial benefits. It helps you save on fuel costs, enhances driving comfort, and significantly extends the life of your engine, providing value across all vehicle segments.
- **Luxury and High-Performance Vehicle Owners:** The process is particularly beneficial for premium brands such as Mercedes, BMW, Audi, Porsche, and Lexus. These high-end engines often begin to lose performance after 100,000 km. **PowerCoding™** restores their full potential, ensuring your luxury vehicle maintains its superior performance and driving experience.
- **Used Vehicle Owners:** If your car has traveled over 30,000 km and shows signs of wear (e.g., reduced power, increased fuel consumption, rough idle), **PowerCoding™** can effectively reverse this damage. By restoring your engine's original performance, it breathes new life into older vehicles, potentially delaying the need for costly replacements.

**Versatility Across Vehicle Types:** **PowerCoding™** is engineered to work effectively on both new and used vehicles, including turbocharged and non-turbo models, as well as diesel and petrol engines. This versatility makes it the ultimate solution for anyone looking to preserve their vehicle's performance, enhance fuel efficiency, and extend its operational life.

In conclusion, **PowerCoding™** offers a comprehensive, innovative solution to enhance engine performance, dramatically improve fuel efficiency, and substantially extend vehicle life. It stands as the ideal choice for discerning car owners seeking to maximize the value and longevity of their vehicles while simultaneously reducing long-term maintenance costs and environmental impact. With **PowerCoding™**, Zeronize is revolutionizing engine care, offering a future where high-performance, efficiency, and sustainability coexist in perfect harmony.

## Equipment & Tools

Zeronize's **PowerCoding™** process utilizes cutting-edge tools and equipment designed to revolutionize engine performance restoration and longevity. This groundbreaking service is compatible with all vehicle types, regardless of engine specifications or cylinder surface structures. From brand-new cars to well-used vehicles, **PowerCoding™** caters to a wide range of makes and models, including premium German brands like Mercedes, BMW, Audi, VW, and Porsche, as well as Japanese and Korean manufacturers.

Key features of our state-of-the-art **PowerCoding™** technology include:

1. **High-Precision Restoration Equipment:** Our specialized tools are engineered to meticulously restore the precision of critical engine components, including combustion chambers, valves, pistons, rings, cylinders, and intake/exhaust manifolds. This comprehensive restoration process rivals a top-end overhaul while offering the added benefits of deep cleaning and recalibration to prevent future issues.
2. **Advanced Engine Performance Restoration:** Leveraging sophisticated physical processing techniques, our technology restores the original geometry of the combustion chamber. This ensures complete fuel combustion, leading to reduced fuel consumption and enhanced engine performance across all operating conditions.
3. **Innovative ReCovey Process:** For engines that have experienced power loss, our exclusive ReCovey process can restore the engine's original performance characteristics. This specialized treatment is particularly effective for aluminum engines featuring hard coatings such as Nikasil, Lokasil, or Alusil, commonly found in high-end vehicles.
4. **Eco-Friendly Performance Boost:** The **PowerCoding™** process significantly improves fuel efficiency while dramatically reducing harmful emissions. Customers can expect a 35% reduction in hydrocarbons (HC), a remarkable 90% decrease in carbon monoxide (CO), and an 8-15% reduction in carbon dioxide (CO2) emissions.
5. **Enhanced Engine Longevity:** Our advanced tools and technology can extend an engine's operational life up to an impressive 1 million kilometers (approximately 621,371 miles). This makes **PowerCoding™** a long-term solution for both performance enhancement and fuel economy. Additionally,

treated engines benefit from smoother operation, improved acceleration, and reduced engine temperature and noise levels.

6. **Warranty-Safe Process:** The **PowerCoding™** procedure is non-invasive, involving no cutting or modification of engine components. This ensures that the vehicle's warranty remains intact while still delivering significant performance improvements.

By employing these cutting-edge tools and our proprietary precision technology, Zeronize offers a unique and comprehensive solution for motorists seeking to optimize fuel efficiency, restore engine performance, reduce harmful emissions, and substantially extend their vehicle's lifespan. **PowerCoding™** represents the future of engine maintenance and performance enhancement, providing unparalleled benefits to both vehicle owners and the environment.

## Milestones & Metrics

### Milestones Table

Milestone	Due Date	Who's Responsible	Details
Locate contractors to build-out center LA	February 15, 2025	Marty	
Find Venture Capital zeronize 15 Million for startup	January 01, 2025	Marty	For at least one location
Identify a regional /national realtor to locate sites	January 06, 2025	Marty	
Complete design & Plans for zeronize center	January 28, 2025	Marty	Ingo, Stephen Yas
Land Acquisition LA	January 30, 2025	Marty	Acquire land in suitable location ideal visibility in Los Angeles
Start construction of LA zeronize center	March 01, 2025	Marty	
Complete construction of zeronize LA	March 30, 2025	Marty	Everything except for lifts and tool and office set-up
locate & Acquire site in Dallas Ft. Worth TX	March 30, 2025	Marty	
Set up equipment in shop LA	April 01, 2025	Ingo	Lifts, tools office set-up

### Key Metrics

The **PowerCoding™** process represents a groundbreaking advancement in engine restoration, fuel efficiency enhancement, and emission reduction. This innovative technology offers unparalleled benefits for ZeroNize centers and their customers. Here's a comprehensive overview of the key aspects and their significance:

Key Metrics and Benefits of PowerCoding™:

**1. Longevity & Performance Enhancement:**

- Extends engine life up to 1 million kilometers (600,000 miles) through the application of a proprietary protective layer, ensuring exceptional durability for both new and used vehicles.
- Restores and maintains optimal engine performance, significantly improving power output and overall efficiency.

**2. Target Market:**

- **Private Consumers:** Caters to everyday motorists, particularly those experiencing decreased power, excessive fuel consumption, engine instability, or starting difficulties. Consumers benefit from substantial fuel cost savings (2-4 liters per 100 km) and noticeably enhanced engine smoothness and sustained power.
- **Fleet Owners & High-End Vehicle Enthusiasts:** Offers tailored solutions for premium German, Japanese, and Korean brands, with a special focus on high-performance engines found in luxury vehicles such as Mercedes, BMW, Audi, Porsche, and top-tier Japanese marques.

**3. Key Selling Points:**

- **Efficiency:** Dramatically reduces fuel consumption and maintenance costs while simultaneously increasing engine longevity. Achieves remarkable emission reductions of 35% for hydrocarbons and 90% for carbon monoxide.
- **Enhanced Driving Experience:** Significantly boosts engine power, acceleration, and responsiveness, even in older engines or vehicles with high mileage (exceeding 200,000 km).
- **Eco-Friendly Impact:** Contributes to a greener, more sustainable automotive industry through substantial reductions in harmful pollutants.

**4. Technology and Suitability:**

- **Universal Compatibility:** Applicable to all engine types (new, used, high-end, turbocharged, etc.) regardless of vehicle age or mileage, ensuring a wide-ranging market appeal.
- **Precision Process:** Utilizes cutting-edge, high-precision technology that preserves vehicle warranties intact. The non-invasive procedure

requires no modifications or alterations to the engine, thereby enhancing consumer confidence and trust.

#### 5. Revenue Potential for ZeroNize Centers:

- **Customer Loyalty and Repeat Business:** By offering substantial savings and markedly improved driving experiences, **PowerCoding™** services foster strong customer loyalty and encourage repeat business.
- **Comprehensive Service Offering:** Complemented by self-serve gas stations and additional vehicle diagnostics and maintenance services, **PowerCoding™** forms the cornerstone of ZeroNize's premium service portfolio.
- **Market Differentiation:** The ability to guarantee extended engine life and superior performance distinguishes ZeroNize in the highly competitive automotive service market.

#### Strategic Approach:

- **Consumer Education & Demonstrations:** Implement comprehensive marketing campaigns highlighting real-world savings, environmental benefits, and customer testimonials to drive adoption and build trust in the **PowerCoding™** technology.
- **Strategic Partnerships:** Forge alliances with automotive brands, fleet operators, and luxury car dealerships to showcase **PowerCoding™**'s benefits, accelerating market penetration and revenue growth.

The revolutionary **PowerCoding™** process positions ZeroNize as an industry leader in sustainable, high-performance automotive care. By delivering exceptional customer value and contributing significantly to environmental sustainability, ZeroNize is poised to capture a substantial market share and achieve sustained growth. This compelling value proposition, combined with strategically curated service offerings and a robust marketing approach, will enable ZeroNize to establish a strong foothold in the automotive aftermarket sector and drive long-term success.



# Company

## Overview

ZeroNize is structured as a Limited Liability Company (LLC), offering a balanced and flexible partnership framework. This business entity provides limited liability protection to its owners (members) while allowing for adaptable management. The structure is designed to support the company's innovative automotive services, including its flagship **PowerCoding™** process.

### LLC Structure Overview:

- **Limited Liability Protection:** As an LLC, ZeroNize shields its members' personal assets from company debts and liabilities. This protection is crucial in the automotive service industry, where operational risks are inherent.
- **Operational Flexibility:** The LLC structure facilitates agile management, customizable profit-sharing, and streamlined decision-making, aligning perfectly with ZeroNize's dynamic business model and growth aspirations.

### Equal Partnership Ownership:

- **Ingo Storm - CEO and Founder (50% Ownership):**
  - **Role:** Spearheads strategic direction, leads innovation initiatives, and drives ZeroNize's expansion, with a focus on cutting-edge services like PowerCoding™.
  - **Responsibilities:** Oversees business development, cultivates key partnerships, and steers the company's long-term vision.
  - **Decision-Making:** Primary authority on major business and strategic decisions, collaborating closely with the CFO/COO for cohesive leadership.
- **Martin Wolons - CFO/COO (50% Ownership):**
  - **Role:** Manages financial strategy, operational efficiency, and resource allocation to bolster ZeroNize's market presence.
  - **Responsibilities:** Oversees financial health, including budgeting, planning, and cash flow management. Ensures smooth operations across service centers.

- **Decision-Making:** Collaborates on key financial and operational decisions, focusing on sustainable growth and profitability in alignment with the CEO's vision.

### **Collaborative Partnership Dynamics:**

- **Balanced Leadership:** The 50-50 ownership split necessitates consensus on major decisions, fostering a collaborative approach that leverages both partners' expertise.
- **Equitable Profit Distribution:** Unless otherwise specified in the LLC Operating Agreement, profits are equally shared between the partners, reinforcing their aligned interests.
- **Synergistic Roles:** The clear delineation of responsibilities allows Ingo to focus on innovation and strategic growth, while Martin ensures financial stability and operational excellence. This synergy is fundamental to ZeroNize's market leadership.

### **Strategic Advantages of the Structure:**

- **Agile Decision-Making:** The balanced partnership enables swift, well-informed decisions crucial for staying ahead in the fast-paced automotive service industry.
- **Complementary Expertise:** The combination of Ingo's innovative vision and Martin's financial acumen creates a robust foundation for sustainable growth and market expansion.
- **Scalability:** The LLC structure provides the flexibility to easily adapt as ZeroNize scales its service centers and introduces groundbreaking automotive services.

In conclusion, ZeroNize's LLC structure, with Ingo Storm and Martin Wolons as equal partners, establishes a solid foundation for the company's ambitious goals. This arrangement ensures robust leadership, clear role definition, and strong collaborative decision-making. By leveraging the strengths of both leaders, ZeroNize is well-positioned to achieve its strategic objectives, including the expansion of service centers and the continuous innovation of automotive services like PowerCoding™. This structure not only maximizes growth potential but also reinforces the company's commitment to revolutionizing the automotive service industry.

# Team

## Management Team

ZeroNize's leadership structure and team dynamics set it apart in the automotive industry. Ingo Storm, the inventor and intellectual property owner, brings unparalleled technical expertise, innovative thinking, and a commitment to scientific excellence. His role ensures that technological innovations, such as PowerCoding™, maintain high precision and deliver consistent results. Ingo's inventive approach aligns seamlessly with Martin Wolons' skills as an experienced entrepreneur. Martin's expertise in management, sales, marketing, and navigating complex business environments complements Ingo's scientific acumen. Together, they create a powerful balance of innovation and strategic leadership.

Jack Storm, an IT and microelectronics specialist, contributes by integrating cutting-edge software and system architecture solutions. His work enhances the technology driving ZeroNize's proprietary processes, supporting operational efficiency and customer-focused software innovations. Peter Müller, a specialist engineer, excels at bridging engineering challenges with practical solutions. He ensures that machinery and technology are not only effective but also responsive to evolving market needs. Rahatul Asef, with his background in finance and strategic human resources, aligns the organization's operational and human capital strategies with ZeroNize's ambitious goals. His expertise optimizes resource allocation and investment potential.

This synergistic combination of expertise enables ZeroNize to achieve its mission of extending engine life beyond 1 million kilometers through unparalleled technological innovation, precision engineering, and astute business strategy. The team's diverse skill set and collaborative approach drive continuous improvement in products and service offerings, ensuring that ZeroNize remains at the forefront of automotive engine enhancement technology.

## Advisors

Proposed Advisory Team and Mentors for ZeroNize:

### Automotive Service Industry Mentor

**Name:** [Example Name]

**Background:** Over 25 years of experience in automotive service center management, with a proven track record in rapidly expanding service businesses and driving customer satisfaction and operational efficiency.

**Value to ZeroNize:** Provides key insights for scaling ZeroNize service centers across diverse geographies, enhancing operational efficiency, and fostering customer loyalty through improved service offerings.

**Alignment:** This advisor's expertise will be instrumental in streamlining ZeroNize's service processes, ensuring brand consistency, and driving a superior customer experience across all locations.

### **Automotive Manufacturer Connection**

**Name:** [Example Name]

**Background:** Former senior executive with major automotive manufacturers, possessing deep relationships with European and Japanese car brands.

**Value to ZeroNize:** Facilitates strategic partnerships, joint marketing initiatives, and research collaborations, expanding our influence and credibility with automotive manufacturers.

**Alignment:** Their extensive network and industry knowledge can help accelerate the adoption of PowerCoding™ technology and drive collaborative innovation in automotive technologies.

### **Business Strategy and Operations Advisor**

**Name:** [Example Name]

**Background:** Renowned strategist with expertise in helping startups scale globally, specializing in market analysis, operational refinement, and strategic growth planning.

**Value to ZeroNize:** Enhances business strategy development, growth optimization, and market expansion efforts, supporting operational efficiencies and long-term growth trajectory.

**Alignment:** With this advisor's expertise, ZeroNize's expansion plans will be well-structured, making efficient use of resources and maximizing profitability in new markets.

### **Marketing and Branding Expert**

**Name:** [Example Name]

**Background:** Experienced marketing leader in luxury automotive and high-tech sectors, skilled in customer engagement and global brand building.

**Value to ZeroNize:** Develops and executes impactful marketing strategies that

position ZeroNize as a premium brand while educating and engaging customers on PowerCoding™ benefits.

**Alignment:** Their work will drive brand awareness, strengthen ZeroNize's market position, and enhance customer acquisition and retention through targeted campaigns.

### **Financial Planning and Investment Advisor**

**Name:** [Example Name]

**Background:** Specialist in securing capital and structuring financial strategies for technology companies, with a focus on strategic investment and shareholder value maximization.

**Value to ZeroNize:** Supports capital raising, financial modeling, and strategic planning, ensuring robust financial health and scalability for long-term success.

**Alignment:** Their guidance ensures ZeroNize remains well-capitalized for sustainable growth and prepared for potential market fluctuations.

### **Automotive Technology Research Expert**

**Name:** [Example Name]

**Background:** Leader in automotive engineering research focused on innovations in engine performance and emission reduction, with a track record in industry-academic partnerships.

**Value to ZeroNize:** Drives collaborative R&D, enhancing PowerCoding™ through validation, technology transfer, and research grants.

**Alignment:** This advisor's input bolsters ZeroNize's technological credibility and ensures our offerings remain cutting-edge in a rapidly evolving industry.

### **Key Team Members at ZeroNize:**

#### **Ingo Storm - Inventor and IP Owner**

Ingo's unmatched technical expertise, innovative spirit, and commitment to scientific excellence underpin the core of ZeroNize's PowerCoding™ technology. His focus on precision engineering ensures that ZeroNize delivers consistent, high-performance solutions that revolutionize engine longevity and efficiency.

#### **Martin Wolons - CFO/COO**

Martin brings extensive experience in business management, sales, marketing, and strategy, complementing Ingo's technical strengths. Together, they provide a balanced leadership approach, driving ZeroNize's innovation, market expansion, and strategic growth while ensuring operational excellence.

### **Jack Storm - IT and Microelectronics Specialist**

Jack's expertise in IT and software architecture elevates ZeroNize's technological capabilities, enhancing system efficiencies and creating customer-centric solutions. His role is crucial in developing and maintaining the digital infrastructure that supports PowerCoding™ technology.

### **Peter Müller - Specialist Engineer**

Peter ensures ZeroNize's technologies and machinery respond effectively to market needs through practical engineering solutions and product optimization. His hands-on approach bridges the gap between innovative concepts and real-world applications.

### **Rahatul Asef - Finance and HR Analyst**

Rahatul aligns ZeroNize's operational strategies and financial planning, optimizing resource allocation for ambitious expansion goals. His analytical skills contribute to data-driven decision-making and efficient human resource management.

### **Architectural Design and Planning Lead:**

### **Stephen Yas - Managing Director, USA | Global Design Leader**

Stephen Yas brings over 40 years of expertise in architectural and urban design projects, including mixed-use developments, high-rise structures, and corporate headquarters. His commitment to finding the spirit and soul in each project ensures ZeroNize's service centers are designed with purpose, context, and a compelling emotional connection to their physical spaces. Stephen's extensive experience and industry recognition make him an ideal partner for guiding ZeroNize's architectural design and planning efforts, elevating customer experience and aligning our physical presence with brand values.

This diverse and experienced team of advisors and key members positions ZeroNize for success in revolutionizing the automotive industry through its innovative PowerCoding™ technology. Their combined expertise spans crucial areas such as automotive service, manufacturing relationships, business strategy, marketing, finance, and cutting-edge research, providing a solid foundation for ZeroNize's growth and market leadership.

# Financial Plan

## Forecast

### Key Assumptions

#### Key Assumptions:

1. **First-Year Vehicles Serviced:** 408,000
2. **Average Service Price per Vehicle:** \$600
3. **Year-over-Year Revenue Growth:** 20%
4. **Revenue Projections:**
  - **First-Year Revenue:**
    - Vehicles Serviced: **408,000**
    - Average Service Price: **\$600**
    - **Total Revenue (Year 1):**  $408,000 \times \$600 \text{ USD} = \$244,800,000 \text{ USD}$
  - **Revenue Growth (20% Year-over-Year):**  
Assuming a 20% increase in vehicles serviced and/or price due to increasing brand recognition:
    - **Year 2 Revenue:**  $\$244,800,000 \text{ USD} \times 1.20 = \$293,760,000 \text{ USD}$
    - **Year 3 Revenue:**  $\$293,760,000 \text{ USD} \times 1.20 = \$352,512,000 \text{ USD}$
5. **Cost Assumptions:**
  - **Initial Equipment Investment:**  
**933,000,000 Euro** (one-time cost for equipment, tools, and setup).
  - **Technician Salaries:**
    - Assume **5 technicians** per location.
    - Salary per technician: **\$60,000 annually**.
    - Total technician salaries per location:  $5 \times \$60,000 = \$300,000 \text{ USD}$  per location annually.
  - **Manager Salaries:**
    - Assume **1 manager per location** at **\$8,300 per month**.
    - Annual salary per manager:  $\$8,300 \times 12 = \$99,600 \text{ USD}$  per location

## 6. Operating Costs (First Year):

- **Technician Salaries (Year 1):**
  - Assuming 1 location in Year 1:  $1 \times \$300,000 = \$300,000$  USD
- **Manager Salaries (Year 1):**
  - Assuming 1 location in Year 1:  $1 \times \$99,600 = \$99,600$  USD
- **Total Operating Costs (Year 1):**  $\$300,000 + \$99,600 = \$399,600$  USD

## 7. Total Initial Setup Costs:

- Equipment: **\$15,000,000**
- **Total Costs (Year 1):**  $\$15,000,000 + \$399,600 = \$15,399,600$  USD

## 8. Profit Projections (Year 1):

- **Revenue (Year 1):** **\$244,800,000**
- **Costs (Year 1):** **\$15,399,600**
- **Net Profit (Year 1):**  $\$244,800,000 - \$15,399,600 = \$229,400,400$  USD

## Key Takeaways:

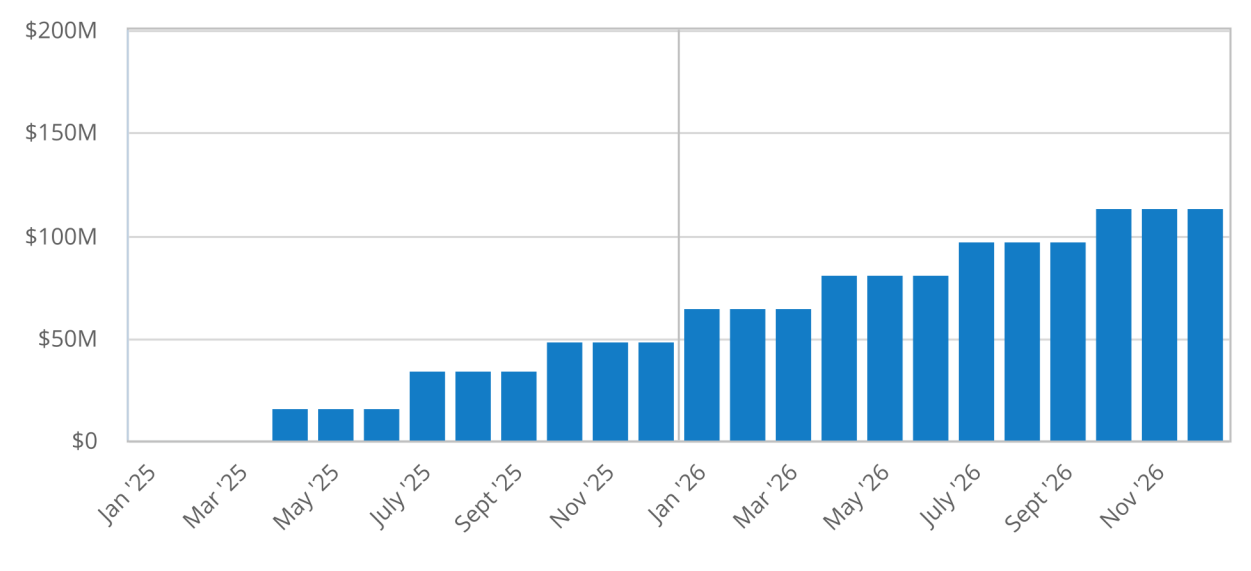
- **Year 1:** Significant initial investment due to equipment setup and salaries, but strong revenue growth from the PowerCoding™ service.
- **Year 2 and beyond:** Increased revenue due to 20% growth, with scaling operating costs as more locations open.
- This projection assumes that **technician and manager costs** scale directly with new locations opening, which will be gradual over the next years. The increase in revenue is tied to the rising demand as the PowerCoding™ process gains popularity.
- The projections demonstrate a highly profitable business model, with substantial net profits from the first year of operations.
- The scalability of the business is evident, with revenue growth outpacing the increase in operating costs in subsequent years.

These key assumptions form the foundation of zeronizes financial projections, showcasing the potential for significant growth and profitability in the innovative engine enhancement market. The PowerCoding™ process, capable of extending

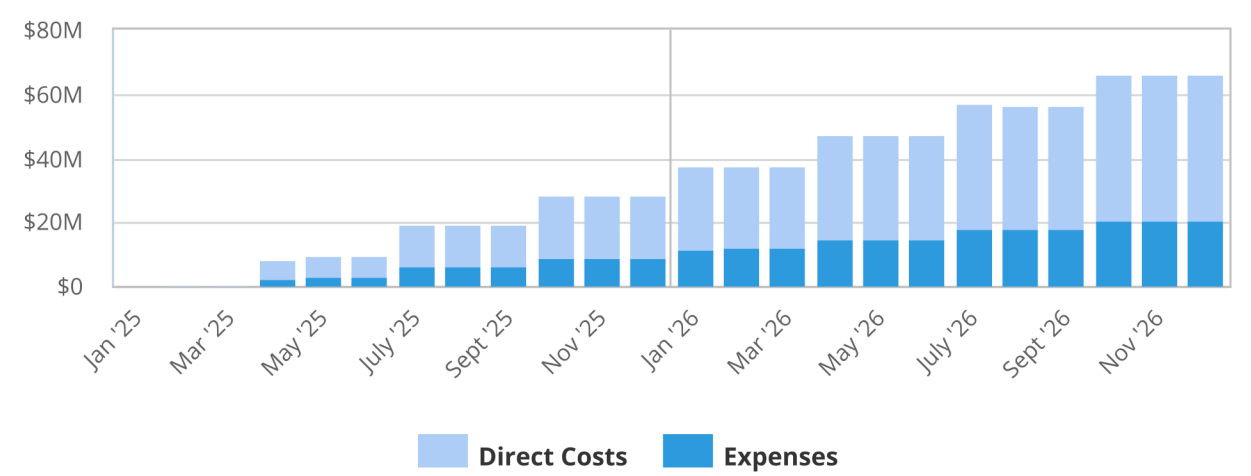


engine life to over 1 million kilometers, positions the company for strong market penetration and sustained growth.

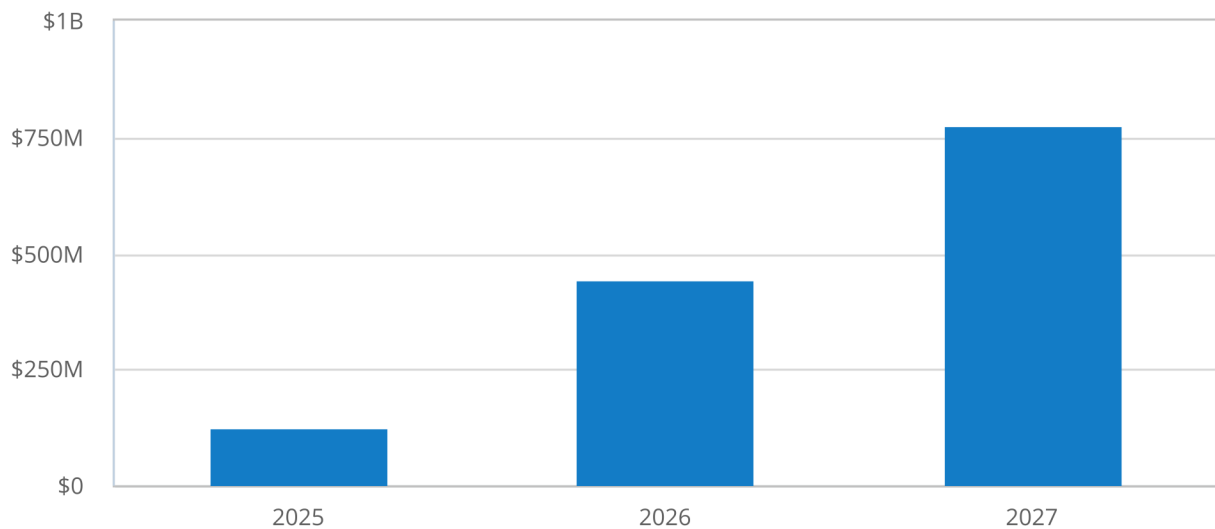
Revenue by Month



Expenses by Month



## Net Profit (or Loss) by Year



## Financing

### Use of Funds

#### zeronize Funding Request

**Amount Requested: 937,000,000 Euro**

#### Purpose of Funding:

The requested funding will be strategically allocated to the following key areas of zeroizes expansion and development:

- 1. Enhancement of PowerCoding™ Process: \$500,000**
  - Advanced equipment and cutting-edge technology integration
  - Intensive R&D for optimizing the PowerCoding™ process
  - Recruitment of top-tier experts in engine technology and software development
  - Comprehensive pilot projects and rigorous testing across diverse vehicle types
- 2. Expansion of Service Locations: \$50,000,000**

- Establishment of strategically located new service centers in high-potential markets
- Development of robust infrastructure for additional locations
- Procurement and installation of state-of-the-art equipment for new facilities
- Recruitment and comprehensive training programs for skilled technicians and managers
- Implementation of targeted marketing campaigns to boost brand awareness in new regions
- Construction of cutting-edge facilities, including specialized garage spaces, customer-centric service areas, and advanced tech infrastructure

### 3. Working Capital & Operational Support: \$2,250,000

- Competitive salaries for skilled technicians to meet growing demand
- Compensation for experienced managers to ensure operational excellence
- Strategic marketing initiatives to drive customer acquisition and enhance brand recognition

### 4. Technology and Software Development (5%): \$750,000

- Enhancement of proprietary software for the PowerCoding™ process
- Development of advanced customer engagement platforms
- Implementation of sophisticated service tracking systems
- Optimization of operational efficiency through innovative tech solutions

### Expected Outcomes:

- **Exponential Growth in Service Capacity:** The strategic expansion will enable zeronize to scale operations dramatically, with the capability to service up to **800,000 vehicles annually** within two years, projecting a robust **20% year-over-year growth**.
- **Significant Market Share Expansion:** Leveraging enhanced technology and an expanded network of service centers, Zeronize will be uniquely positioned to capture a larger share of the market, particularly in the lucrative eco-conscious and luxury vehicle segments.

- **Elevated Brand Presence:** Through targeted marketing efforts and the strategic opening of new locations, Zeronize will solidify its position as the preeminent name in cutting-edge engine performance restoration and maintenance services.
- **Sustainability Leadership and Technological Innovation:** The continuous enhancement of the proprietary PowerCoding™ process will cement zeroizes status as a pioneer in sustainable engine restoration, significantly reducing the environmental impact of vehicle maintenance while setting new industry standards for eco-friendly practices.

### Financial Projections Post-Funding:

With the strategic deployment of the \$15 million in funding, zeronize projects the following financial outcomes:

- **Year 1:** Service capacity of **408,000 vehicles**, generating projected revenue of **\$244,800,000** with estimated operating costs of **\$16,598,400**.
- **Year 2:** Anticipated revenue growth to **\$293,760,000**, reflecting a **20%** increase in vehicles serviced and market penetration.
- **Year 3:** Projected revenue expansion to **\$352,512,000**, driven by continued service location growth and increased market share.

This strategic funding allocation will fuel zeroizes expansion, ensuring the company's capacity to meet escalating demand while continuously enhancing its innovative services.

### Conclusion:

The \$15 million investment will empower zeronize to execute its ambitious strategic plan, driving exponential growth through new service locations, further enhancing the revolutionary PowerCoding™ process, and generating substantial long-term value for investors. With its proven market potential and groundbreaking technology, zeronize is poised for unprecedented expansion and remarkable returns, setting new standards in the automotive maintenance industry.

### Sources of Funds

zeronizes funding strategy is centered on securing 937.000,000 Euro in venture capital to fuel our ambitious growth and expansion plans. As a startup with

groundbreaking technology in the automotive industry, this significant capital injection will be instrumental in establishing zeronize as a leader in eco-conscious automotive solutions, particularly in the U.S. market. Our innovative PowerCoding™ process, which extends engine life beyond 1 million kilometers (600,000 miles), positions us uniquely in the market, making us an attractive investment opportunity for venture capitalists seeking high-growth potential in the green technology sector.

The secured funds will be strategically allocated across several key areas to maximize our growth potential:

- Establishing a strong presence in the U.S. market through the development of cutting-edge service centers
- Scaling operations to meet anticipated demand for our PowerCoding™ service
- Enhancing our proprietary technologies, including further refinement of the PowerCoding™ process
- Launching aggressive marketing campaigns to build brand awareness and drive customer acquisition
- Recruiting top talent across various departments to support our rapid expansion

By partnering with experienced venture capitalists, zeronize aims to leverage not only their financial resources but also their expertise and industry connections. This strategic alliance will be crucial in navigating the challenges of rapid growth, optimizing our business model, and identifying opportunities for expansion. The infusion of capital, combined with seasoned guidance, will position zeronize to achieve sustainable growth and deliver significant returns, both in terms of market share and environmental impact in the automotive sector.

## Statements

### Projected Profit and Loss

	2025	2026	2027
<b>Revenue</b>	<b>\$297,600,000</b>	<b>\$1,069,200,000</b>	<b>\$1,843,800,000</b>
<b>Direct Costs</b>	<b>\$117,900,494</b>	<b>\$427,391,020</b>	<b>\$718,700,220</b>
Gross Profit	\$179,699,506	\$641,808,980	\$1,125,099,780
<b>Gross Margin</b>	<b>60%</b>	<b>60%</b>	<b>61%</b>
<b>Operating Expenses</b>			
<b>Total Operating Expenses</b>			
<b>Operating Income</b>	<b>\$179,699,506</b>	<b>\$641,808,980</b>	<b>\$1,125,099,780</b>
Interest Incurred			
Depreciation and Amortization	\$3,083,333	\$8,736,111	\$14,500,000
Gain or Loss from Sale of Assets			
Income Taxes	\$52,984,852	\$189,921,860	\$333,179,934
<b>Total Expenses</b>	<b>\$173,968,679</b>	<b>\$626,048,991</b>	<b>\$1,066,380,154</b>
<b>Net Profit</b>	<b>\$123,631,321</b>	<b>\$443,151,009</b>	<b>\$777,419,846</b>
<b>Net Profit Margin</b>	<b>42%</b>	<b>41%</b>	<b>42%</b>

## Projected Balance Sheet

	2025	2026	2027
Cash	\$1,078,732,317	\$1,473,261,691	\$2,139,947,446
Accounts Receivable	\$0	\$0	\$0
Inventory			
Other Current Assets			
<b>Total Current Assets</b>	<b>\$1,078,732,317</b>	<b>\$1,473,261,691</b>	<b>\$2,139,947,446</b>
Long-Term Assets	\$17,000,000	\$34,000,000	\$52,000,000
Accumulated Depreciation	(\$3,083,333)	(\$11,819,444)	(\$26,319,444)
<b>Total Long-Term Assets</b>	<b>\$13,916,667</b>	<b>\$22,180,556</b>	<b>\$25,680,556</b>
<b>Total Assets</b>	<b>\$1,092,648,984</b>	<b>\$1,495,442,247</b>	<b>\$2,165,628,002</b>
Accounts Payable	\$0	\$0	\$0
Income Taxes Payable	\$25,831,083	\$60,495,779	\$95,137,897
Sales Taxes Payable	\$10,206,000	\$23,814,000	\$37,422,000
Short-Term Debt			
Prepaid Revenue			
<b>Total Current Liabilities</b>	<b>\$36,037,083</b>	<b>\$84,309,779</b>	<b>\$132,559,897</b>
Long-Term Debt			
<b>Long-Term Liabilities</b>			
<b>Total Liabilities</b>	<b>\$36,037,083</b>	<b>\$84,309,779</b>	<b>\$132,559,897</b>
Paid-In Capital	\$937,000,000	\$937,000,000	\$937,000,000
Retained Earnings	(\$4,019,420)	\$30,981,459	\$318,648,259
Earnings	\$123,631,321	\$443,151,009	\$777,419,846
<b>Total Owner's Equity</b>	<b>\$1,056,611,901</b>	<b>\$1,411,132,468</b>	<b>\$2,033,068,105</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$1,092,648,984</b>	<b>\$1,495,442,247</b>	<b>\$2,165,628,002</b>

## Projected Cash Flow Statement

	2025	2026	2027
<b>Net Cash Flow from Operations</b>			
Net Profit	\$123,631,321	\$443,151,009	\$777,419,846
Depreciation & Amortization	\$3,083,333	\$8,736,111	\$14,500,000
Change in Accounts Receivable	\$0	\$0	\$0
Change in Inventory			
Change in Accounts Payable	\$0	\$0	\$0
Change in Income Tax Payable	\$25,831,083	\$34,664,696	\$34,642,118
Change in Sales Tax Payable	\$10,206,000	\$13,608,000	\$13,608,000
Change in Prepaid Revenue			
<b>Net Cash Flow from Operations</b>	<b>\$162,751,737</b>	<b>\$500,159,816</b>	<b>\$840,169,964</b>
<b>Investing &amp; Financing</b>			
Assets Purchased or Sold	(\$17,000,000)	(\$17,000,000)	(\$18,000,000)
<b>Net Cash from Investing</b>	<b>(\$17,000,000)</b>	<b>(\$17,000,000)</b>	<b>(\$18,000,000)</b>
Investments Received	\$937,000,000		
Dividends & Distributions	(\$4,019,420)	(\$88,630,442)	(\$155,484,209)
Change in Short-Term Debt			
Change in Long-Term Debt			
<b>Net Cash from Financing</b>	<b>\$932,980,580</b>	<b>(\$88,630,442)</b>	<b>(\$155,484,209)</b>
Cash at Beginning of Period	\$0	\$1,078,732,317	\$1,473,261,691
Net Change in Cash	\$1,078,732,317	\$394,529,374	\$666,685,755
<b>Cash at End of Period</b>	<b>\$1,078,732,317</b>	<b>\$1,473,261,691</b>	<b>\$2,139,947,446</b>



# Appendix

## Profit and Loss Statement (With Monthly Detail)

2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
<b>Total Revenue</b>				\$16,200,000	\$16,200,000	\$16,200,000	\$34,400,000	\$34,400,000	\$34,400,000	\$48,600,000	\$48,600,000	\$48,600,000
<b>Total Direct Costs</b>	\$0	\$400,000	\$437,726	\$5,877,826	\$6,535,326	\$6,535,326	\$13,307,752	\$13,216,852	\$13,198,852	\$19,555,278	\$19,417,778	\$19,417,778
Gross Profit	\$0	(\$400,000)	(\$437,726)	\$10,322,174	\$9,664,674	\$9,664,674	\$21,092,248	\$21,183,148	\$21,201,148	\$29,044,722	\$29,182,222	\$29,182,222
<b>Gross Margin</b>				64%	60%	60%	61%	62%	62%	60%	60%	60%
<b>Operating Expenses</b>												
<b>Operating Income</b>	\$0	(\$400,000)	(\$437,726)	\$10,322,174	\$9,664,674	\$9,664,674	\$21,092,248	\$21,183,148	\$21,201,148	\$29,044,722	\$29,182,222	\$29,182,222
Interest Incurred												
Depreciation and Amortization		\$83,333	\$111,111	\$138,889	\$222,222	\$250,000	\$277,778	\$333,333	\$361,111	\$388,889	\$444,444	\$472,222
Gain or Loss from Sale of Assets												
Income Taxes	\$0	\$0	\$0	\$2,745,334	\$2,832,736	\$2,824,402	\$6,244,341	\$6,254,945	\$6,252,011	\$8,596,750	\$8,621,333	\$8,613,000
<b>Total Expenses</b>	\$0	\$483,333	\$548,837	\$8,762,049	\$9,590,284	\$9,609,728	\$19,829,871	\$19,805,130	\$19,811,974	\$28,540,917	\$28,483,555	\$28,503,000
<b>Net Profit</b>	\$0	(\$483,333)	(\$548,837)	\$7,437,951	\$6,609,716	\$6,590,272	\$14,570,129	\$14,594,870	\$14,588,026	\$20,059,083	\$20,116,445	\$20,097,000
<b>Net Profit Margin</b>				46%	41%	41%	42%	42%	42%	41%	41%	41%



2026	Jan '26	Feb '26	Mar '26	Apr '26	May '26	June '26	July '26	Aug '26	Sept '26	Oct '26	Nov '26	Dec '26
<b>Total Revenue</b>	\$64,800,000	\$64,800,000	\$64,800,000	\$81,000,000	\$81,000,000	\$81,000,000	\$97,200,000	\$97,200,000	\$97,200,000	\$113,400,000	\$113,400,000	\$113,400,000
<b>Total Direct Costs</b>	\$26,035,480	\$25,900,480	\$25,900,480	\$32,471,550	\$32,359,050	\$32,359,050	\$38,928,620	\$38,798,620	\$38,798,620	\$45,364,690	\$45,237,190	\$45,237,190
Gross Profit	\$38,764,520	\$38,899,520	\$38,899,520	\$48,528,450	\$48,640,950	\$48,640,950	\$58,271,380	\$58,401,380	\$58,401,380	\$68,035,310	\$68,162,810	\$68,162,810
<b>Gross Margin</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>
<b>Operating Expenses</b>												
<b>Operating Income</b>	<b>\$38,764,520</b>	<b>\$38,899,520</b>	<b>\$38,899,520</b>	<b>\$48,528,450</b>	<b>\$48,640,950</b>	<b>\$48,640,950</b>	<b>\$58,271,380</b>	<b>\$58,401,380</b>	<b>\$58,401,380</b>	<b>\$68,035,310</b>	<b>\$68,162,810</b>	<b>\$68,162,810</b>
Interest Incurred												
Depreciation and Amortization	\$500,000	\$569,444	\$597,222	\$625,000	\$680,556	\$708,333	\$736,111	\$791,667	\$819,444	\$847,222	\$916,667	\$944,444
Gain or Loss from Sale of Assets												
Income Taxes	\$11,479,356	\$11,499,022	\$11,490,690	\$14,371,035	\$14,388,118	\$14,379,785	\$17,260,581	\$17,282,914	\$17,274,580	\$20,156,427	\$20,173,843	\$20,165,509
<b>Total Expenses</b>	<b>\$38,014,836</b>	<b>\$37,968,946</b>	<b>\$37,988,392</b>	<b>\$47,467,585</b>	<b>\$47,427,724</b>	<b>\$47,447,168</b>	<b>\$56,925,312</b>	<b>\$56,873,201</b>	<b>\$56,892,644</b>	<b>\$66,368,339</b>	<b>\$66,327,700</b>	<b>\$66,347,143</b>
<b>Net Profit</b>	<b>\$26,785,164</b>	<b>\$26,831,054</b>	<b>\$26,811,608</b>	<b>\$33,532,415</b>	<b>\$33,572,276</b>	<b>\$33,552,832</b>	<b>\$40,274,688</b>	<b>\$40,326,799</b>	<b>\$40,307,356</b>	<b>\$47,031,661</b>	<b>\$47,072,300</b>	<b>\$47,052,857</b>
<b>Net Profit Margin</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>42%</b>	<b>41%</b>

2027	Jan '27	Feb '27	Mar '27	Apr '27	May '27	June '27	July '27	Aug '27	Sept '27	Oct '27	Nov '27	Dec '27
<b>Total Revenue</b>	\$128,600,000	\$128,600,000	\$128,600,000	\$145,800,000	\$145,800,000	\$145,800,000	\$162,000,000	\$162,000,000	\$162,000,000	\$178,200,000	\$178,200,000	\$178,200,000
<b>Total Direct Costs</b>	\$51,772,460	\$51,647,460	\$51,647,460	\$58,309,010	\$58,186,510	\$58,186,510	\$64,744,600	\$64,624,600	\$46,274,600	\$71,180,670	\$71,063,170	\$71,063,170
Gross Profit	\$76,827,540	\$76,952,540	\$76,952,540	\$87,490,990	\$87,613,490	\$87,613,490	\$97,255,400	\$97,375,400	\$115,725,400	\$107,019,330	\$107,136,830	\$107,136,830
<b>Gross Margin</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>	<b>71%</b>	<b>60%</b>	<b>60%</b>	<b>60%</b>
<b>Operating Expenses</b>												
<b>Operating Income</b>	<b>\$76,827,540</b>	<b>\$76,952,540</b>	<b>\$76,952,540</b>	<b>\$87,490,990</b>	<b>\$87,613,490</b>	<b>\$87,613,490</b>	<b>\$97,255,400</b>	<b>\$97,375,400</b>	<b>\$115,725,400</b>	<b>\$107,019,330</b>	<b>\$107,136,830</b>	<b>\$107,136,830</b>
Interest Incurred												
Depreciation and Amortization	\$972,222	\$1,041,667	\$1,069,444	\$1,097,222	\$1,166,667	\$1,194,444	\$1,222,222	\$1,250,000	\$1,319,444	\$1,347,222	\$1,375,000	\$1,444,444
Gain or Loss from Sale of Assets												
Income Taxes	\$22,756,596	\$22,773,262	\$22,764,928	\$25,918,131	\$25,934,047	\$25,925,713	\$28,809,954	\$28,837,620	\$34,321,786	\$31,701,633	\$31,728,549	\$31,707,715
<b>Total Expenses</b>	<b>\$75,501,278</b>	<b>\$75,462,389</b>	<b>\$75,481,832</b>	<b>\$85,324,363</b>	<b>\$85,287,224</b>	<b>\$85,306,667</b>	<b>\$94,776,776</b>	<b>\$94,712,220</b>	<b>\$81,915,830</b>	<b>\$104,229,525</b>	<b>\$104,166,719</b>	<b>\$104,215,329</b>
<b>Net Profit</b>	<b>\$53,098,722</b>	<b>\$53,137,611</b>	<b>\$53,118,168</b>	<b>\$60,475,637</b>	<b>\$60,512,776</b>	<b>\$60,493,333</b>	<b>\$67,223,224</b>	<b>\$67,287,780</b>	<b>\$80,084,170</b>	<b>\$73,970,475</b>	<b>\$74,033,281</b>	<b>\$73,984,671</b>
<b>Net Profit Margin</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>41%</b>	<b>42%</b>	<b>41%</b>	<b>41%</b>	<b>42%</b>	<b>49%</b>	<b>42%</b>	<b>42%</b>	<b>42%</b>

	2025	2026	2027
<b>Total Revenue</b>	<b>\$297,600,000</b>	<b>\$1,069,200,000</b>	<b>\$1,843,800,000</b>
<b>Total Direct Costs</b>	<b>\$117,900,494</b>	<b>\$427,391,020</b>	<b>\$718,700,220</b>
Gross Profit	\$179,699,506	\$641,808,980	\$1,125,099,780
<b>Gross Margin</b>	<b>60%</b>	<b>60%</b>	<b>61%</b>
<b>Operating Expenses</b>			
<b>Operating Income</b>	<b>\$179,699,506</b>	<b>\$641,808,980</b>	<b>\$1,125,099,780</b>
Interest Incurred			
Depreciation and Amortization	\$3,083,333	\$8,736,111	\$14,500,000
Gain or Loss from Sale of Assets			
Income Taxes	\$52,984,852	\$189,921,860	\$333,179,934
<b>Total Expenses</b>	<b>\$173,968,679</b>	<b>\$626,048,991</b>	<b>\$1,066,380,154</b>
<b>Net Profit</b>	<b>\$123,631,321</b>	<b>\$443,151,009</b>	<b>\$777,419,846</b>
<b>Net Profit Margin</b>	<b>42%</b>	<b>41%</b>	<b>42%</b>

## Balance Sheet (With Monthly Detail)

2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
Cash	\$937,000,000	\$933,600,000	\$932,162,274	\$942,618,448	\$950,417,122	\$960,215,796	\$970,911,572	\$992,502,720	\$1,015,111,868	\$1,020,583,293	\$1,051,167,515	\$1,078,732,317
Accounts Receivable				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory												
Other Current Assets												
<b>Total Current Assets</b>	<b>\$937,000,000</b>	<b>\$933,600,000</b>	<b>\$932,162,274</b>	<b>\$942,618,448</b>	<b>\$950,417,122</b>	<b>\$960,215,796</b>	<b>\$970,911,572</b>	<b>\$992,502,720</b>	<b>\$1,015,111,868</b>	<b>\$1,020,583,293</b>	<b>\$1,051,167,515</b>	<b>\$1,078,732,317</b>
Long-Term Assets		\$3,000,000	\$4,000,000	\$5,000,000	\$8,000,000	\$9,000,000	\$10,000,000	\$12,000,000	\$13,000,000	\$14,000,000	\$16,000,000	\$17,000,000
Accumulated Depreciation		(\$83,333)	(\$194,444)	(\$333,333)	(\$555,556)	(\$805,556)	(\$1,083,333)	(\$1,416,667)	(\$1,777,778)	(\$2,166,667)	(\$2,611,111)	(\$3,083,333)
<b>Total Long-Term Assets</b>		<b>\$2,916,667</b>	<b>\$3,805,556</b>	<b>\$4,666,667</b>	<b>\$7,444,444</b>	<b>\$8,194,444</b>	<b>\$8,916,667</b>	<b>\$10,583,333</b>	<b>\$11,222,222</b>	<b>\$11,833,333</b>	<b>\$13,388,889</b>	<b>\$13,916,667</b>
<b>Total Assets</b>	<b>\$937,000,000</b>	<b>\$936,516,667</b>	<b>\$935,967,830</b>	<b>\$947,285,115</b>	<b>\$957,861,566</b>	<b>\$968,410,240</b>	<b>\$979,828,239</b>	<b>\$1,003,086,053</b>	<b>\$1,026,334,090</b>	<b>\$1,032,416,626</b>	<b>\$1,064,556,404</b>	<b>\$1,092,648,984</b>
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Taxes Payable	\$0	\$0	\$0	\$2,745,334	\$5,578,070	\$8,402,472	\$6,244,341	\$12,499,286	\$18,751,297	\$8,596,750	\$17,218,083	\$25,831,083
Sales Taxes Payable				\$1,134,000	\$2,268,000	\$3,402,000	\$2,408,000	\$4,816,000	\$7,224,000	\$3,402,000	\$6,804,000	\$10,206,000
Short-Term Debt												
Prepaid Revenue												
<b>Total Current Liabilities</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,879,334</b>	<b>\$7,846,070</b>	<b>\$11,804,472</b>	<b>\$8,652,341</b>	<b>\$17,315,286</b>	<b>\$25,975,297</b>	<b>\$11,998,750</b>	<b>\$24,022,083</b>	<b>\$36,037,083</b>
Long-Term Debt												
<b>Long-Term Liabilities</b>												
<b>Total Liabilities</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,879,334</b>	<b>\$7,846,070</b>	<b>\$11,804,472</b>	<b>\$8,652,341</b>	<b>\$17,315,286</b>	<b>\$25,975,297</b>	<b>\$11,998,750</b>	<b>\$24,022,083</b>	<b>\$36,037,083</b>

Paid-In Capital	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000
Retained Earnings												(\$4,019,420)
Earnings	\$0	(\$483,333)	(\$1,032,170)	\$6,405,781	\$13,015,496	\$19,605,768	\$34,175,898	\$48,770,767	\$63,358,793	\$83,417,876	\$103,534,321	\$123,631,321
<b>Total Owner's Equity</b>	<b>\$937,000,000</b>	<b>\$936,516,667</b>	<b>\$935,967,830</b>	<b>\$943,405,781</b>	<b>\$950,015,496</b>	<b>\$956,605,768</b>	<b>\$971,175,898</b>	<b>\$985,770,767</b>	<b>\$1,000,358,793</b>	<b>\$1,020,417,876</b>	<b>\$1,040,534,321</b>	<b>\$1,056,611,901</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$937,000,000</b>	<b>\$936,516,667</b>	<b>\$935,967,830</b>	<b>\$947,285,115</b>	<b>\$957,861,566</b>	<b>\$968,410,240</b>	<b>\$979,828,239</b>	<b>\$1,003,086,053</b>	<b>\$1,026,334,090</b>	<b>\$1,032,416,626</b>	<b>\$1,064,556,404</b>	<b>\$1,092,648,984</b>

2026	Jan '26	Feb '26	Mar '26	Apr '26	May '26	June '26	July '26	Aug '26	Sept '26	Oct '26	Nov '26	Dec '26
Cash	\$1,079,638,701	\$1,115,207,991	\$1,152,281,169	\$1,150,696,048	\$1,196,292,523	\$1,242,892,886	\$1,238,764,371	\$1,293,904,371	\$1,350,048,260	\$1,343,385,143	\$1,407,571,473	\$1,473,261,691
Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory												
Other Current Assets												
<b>Total Current Assets</b>	<b>\$1,079,638,701</b>	<b>\$1,115,207,991</b>	<b>\$1,152,281,169</b>	<b>\$1,150,696,048</b>	<b>\$1,196,292,523</b>	<b>\$1,242,892,886</b>	<b>\$1,238,764,371</b>	<b>\$1,293,904,371</b>	<b>\$1,350,048,260</b>	<b>\$1,343,385,143</b>	<b>\$1,407,571,473</b>	<b>\$1,473,261,691</b>
Long-Term Assets	\$18,000,000	\$20,500,000	\$21,500,000	\$22,500,000	\$24,500,000	\$25,500,000	\$26,500,000	\$28,500,000	\$29,500,000	\$30,500,000	\$33,000,000	\$34,000,000
Accumulated Depreciation	(\$3,583,333)	(\$4,152,778)	(\$4,750,000)	(\$5,375,000)	(\$6,055,556)	(\$6,763,889)	(\$7,500,000)	(\$8,291,667)	(\$9,111,111)	(\$9,958,333)	(\$10,875,000)	(\$11,819,444)
<b>Total Long-Term Assets</b>	<b>\$14,416,667</b>	<b>\$16,347,222</b>	<b>\$16,750,000</b>	<b>\$17,125,000</b>	<b>\$18,444,444</b>	<b>\$18,736,111</b>	<b>\$19,000,000</b>	<b>\$20,208,333</b>	<b>\$20,388,889</b>	<b>\$20,541,667</b>	<b>\$22,125,000</b>	<b>\$22,180,556</b>
<b>Total Assets</b>	<b>\$1,094,055,368</b>	<b>\$1,131,555,213</b>	<b>\$1,169,031,169</b>	<b>\$1,167,821,048</b>	<b>\$1,214,736,967</b>	<b>\$1,261,628,997</b>	<b>\$1,257,764,371</b>	<b>\$1,314,112,704</b>	<b>\$1,370,437,149</b>	<b>\$1,363,926,809</b>	<b>\$1,429,696,473</b>	<b>\$1,495,442,247</b>
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Taxes Payable	\$11,479,356	\$22,978,378	\$34,469,068	\$14,371,035	\$28,759,153	\$43,138,938	\$17,260,581	\$34,543,495	\$51,818,075	\$20,156,427	\$40,330,270	\$60,495,779
Sales Taxes Payable	\$4,536,000	\$9,072,000	\$13,608,000	\$5,670,000	\$11,340,000	\$17,010,000	\$6,804,000	\$13,608,000	\$20,412,000	\$7,938,000	\$15,876,000	\$23,814,000
Short-Term Debt												
Prepaid Revenue												
<b>Total Current Liabilities</b>	<b>\$16,015,356</b>	<b>\$32,050,378</b>	<b>\$48,077,068</b>	<b>\$20,041,035</b>	<b>\$40,099,153</b>	<b>\$60,148,938</b>	<b>\$24,064,581</b>	<b>\$48,151,495</b>	<b>\$72,230,075</b>	<b>\$28,094,427</b>	<b>\$56,206,270</b>	<b>\$84,309,779</b>
Long-Term Debt												
<b>Long-Term Liabilities</b>												
<b>Total Liabilities</b>	<b>\$16,015,356</b>	<b>\$32,050,378</b>	<b>\$48,077,068</b>	<b>\$20,041,035</b>	<b>\$40,099,153</b>	<b>\$60,148,938</b>	<b>\$24,064,581</b>	<b>\$48,151,495</b>	<b>\$72,230,075</b>	<b>\$28,094,427</b>	<b>\$56,206,270</b>	<b>\$84,309,779</b>
Paid-In Capital	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000
Retained Earnings	\$114,254,848	\$108,888,617	\$103,526,276	\$96,819,773	\$90,105,297	\$83,394,711	\$75,339,753	\$67,274,374	\$59,212,882	\$49,806,530	\$40,392,050	\$30,981,459



Earnings	\$26,785,164	\$53,616,218	\$80,427,825	\$113,960,240	\$147,532,517	\$181,085,348	\$221,360,036	\$261,686,836	\$301,994,191	\$349,025,852	\$396,098,152	\$443,151,009
<b>Total Owner's Equity</b>	<b>\$1,078,040,012</b>	<b>\$1,099,504,835</b>	<b>\$1,120,954,101</b>	<b>\$1,147,780,013</b>	<b>\$1,174,637,814</b>	<b>\$1,201,480,059</b>	<b>\$1,233,699,790</b>	<b>\$1,265,961,209</b>	<b>\$1,298,207,074</b>	<b>\$1,335,832,382</b>	<b>\$1,373,490,203</b>	<b>\$1,411,132,468</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$1,094,055,368</b>	<b>\$1,131,555,213</b>	<b>\$1,169,031,169</b>	<b>\$1,167,821,048</b>	<b>\$1,214,736,967</b>	<b>\$1,261,628,997</b>	<b>\$1,257,764,371</b>	<b>\$1,314,112,704</b>	<b>\$1,370,437,149</b>	<b>\$1,363,926,809</b>	<b>\$1,429,696,473</b>	<b>\$1,495,442,247</b>

2027	Jan '27	Feb '27	Mar '27	Apr '27	May '27	June '27	July '27	Aug '27	Sept '27	Oct '27	Nov '27	Dec '27
Cash	\$1,463,161,688	\$1,535,988,686	\$1,610,319,572	\$1,599,620,629	\$1,682,837,544	\$1,767,558,347	\$1,753,313,191	\$1,847,571,015	\$1,956,119,561	\$1,933,829,416	\$2,037,633,570	\$2,139,947,446
Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inventory												
Other Current Assets												
<b>Total Current Assets</b>	<b>\$1,463,161,688</b>	<b>\$1,535,988,686</b>	<b>\$1,610,319,572</b>	<b>\$1,599,620,629</b>	<b>\$1,682,837,544</b>	<b>\$1,767,558,347</b>	<b>\$1,753,313,191</b>	<b>\$1,847,571,015</b>	<b>\$1,956,119,561</b>	<b>\$1,933,829,416</b>	<b>\$2,037,633,570</b>	<b>\$2,139,947,446</b>
Long-Term Assets	\$35,000,000	\$37,500,000	\$38,500,000	\$39,500,000	\$42,000,000	\$43,000,000	\$44,000,000	\$45,000,000	\$47,500,000	\$48,500,000	\$49,500,000	\$52,000,000
Accumulated Depreciation	(\$12,791,667)	(\$13,833,333)	(\$14,902,778)	(\$16,000,000)	(\$17,166,667)	(\$18,361,111)	(\$19,583,333)	(\$20,833,333)	(\$22,152,778)	(\$23,500,000)	(\$24,875,000)	(\$26,319,444)
<b>Total Long-Term Assets</b>	<b>\$22,208,333</b>	<b>\$23,666,667</b>	<b>\$23,597,222</b>	<b>\$23,500,000</b>	<b>\$24,833,333</b>	<b>\$24,638,889</b>	<b>\$24,416,667</b>	<b>\$24,166,667</b>	<b>\$25,347,222</b>	<b>\$25,000,000</b>	<b>\$24,625,000</b>	<b>\$25,680,556</b>
<b>Total Assets</b>	<b>\$1,485,370,021</b>	<b>\$1,559,655,352</b>	<b>\$1,633,916,794</b>	<b>\$1,623,120,629</b>	<b>\$1,707,670,877</b>	<b>\$1,792,197,236</b>	<b>\$1,777,729,858</b>	<b>\$1,871,737,682</b>	<b>\$1,981,466,784</b>	<b>\$1,958,829,416</b>	<b>\$2,062,258,570</b>	<b>\$2,165,628,002</b>
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Income Taxes Payable	\$22,756,596	\$45,529,858	\$68,294,786	\$25,918,131	\$51,852,178	\$77,777,891	\$28,809,954	\$57,647,574	\$91,969,360	\$31,701,633	\$63,430,182	\$95,137,897
Sales Taxes Payable	\$9,002,000	\$18,004,000	\$27,006,000	\$10,206,000	\$20,412,000	\$30,618,000	\$11,340,000	\$22,680,000	\$34,020,000	\$12,474,000	\$24,948,000	\$37,422,000
Short-Term Debt												
Prepaid Revenue												
<b>Total Current Liabilities</b>	<b>\$31,758,596</b>	<b>\$63,533,858</b>	<b>\$95,300,786</b>	<b>\$36,124,131</b>	<b>\$72,264,178</b>	<b>\$108,395,891</b>	<b>\$40,149,954</b>	<b>\$80,327,574</b>	<b>\$125,989,360</b>	<b>\$44,175,633</b>	<b>\$88,378,182</b>	<b>\$132,559,897</b>
Long-Term Debt												
<b>Long-Term Liabilities</b>												
<b>Total Liabilities</b>	<b>\$31,758,596</b>	<b>\$63,533,858</b>	<b>\$95,300,786</b>	<b>\$36,124,131</b>	<b>\$72,264,178</b>	<b>\$108,395,891</b>	<b>\$40,149,954</b>	<b>\$80,327,574</b>	<b>\$125,989,360</b>	<b>\$44,175,633</b>	<b>\$88,378,182</b>	<b>\$132,559,897</b>
Paid-In Capital	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000	\$937,000,000
Retained Earnings	\$463,512,703	\$452,885,161	\$442,261,508	\$430,166,360	\$418,063,785	\$405,965,099	\$392,520,434	\$379,062,858	\$363,046,004	\$348,251,889	\$333,445,213	\$318,648,259

Earnings	\$53,098,722	\$106,236,333	\$159,354,501	\$219,830,137	\$280,342,914	\$340,836,246	\$408,059,470	\$475,347,250	\$555,431,420	\$629,401,894	\$703,435,175	\$777,419,846
<b>Total Owner's Equity</b>	<b>\$1,453,611,425</b>	<b>\$1,496,121,494</b>	<b>\$1,538,616,008</b>	<b>\$1,586,996,498</b>	<b>\$1,635,406,699</b>	<b>\$1,683,801,345</b>	<b>\$1,737,579,904</b>	<b>\$1,791,410,108</b>	<b>\$1,855,477,424</b>	<b>\$1,914,653,783</b>	<b>\$1,973,880,388</b>	<b>\$2,033,068,105</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$1,485,370,021</b>	<b>\$1,559,655,352</b>	<b>\$1,633,916,794</b>	<b>\$1,623,120,629</b>	<b>\$1,707,670,877</b>	<b>\$1,792,197,236</b>	<b>\$1,777,729,858</b>	<b>\$1,871,737,682</b>	<b>\$1,981,466,784</b>	<b>\$1,958,829,416</b>	<b>\$2,062,258,570</b>	<b>\$2,165,628,002</b>

	2025	2026	2027
Cash	\$1,078,732,317	\$1,473,261,691	\$2,139,947,446
Accounts Receivable	\$0	\$0	\$0
Inventory			
Other Current Assets			
<b>Total Current Assets</b>	<b>\$1,078,732,317</b>	<b>\$1,473,261,691</b>	<b>\$2,139,947,446</b>
Long-Term Assets	\$17,000,000	\$34,000,000	\$52,000,000
Accumulated Depreciation	(\$3,083,333)	(\$11,819,444)	(\$26,319,444)
<b>Total Long-Term Assets</b>	<b>\$13,916,667</b>	<b>\$22,180,556</b>	<b>\$25,680,556</b>
<b>Total Assets</b>	<b>\$1,092,648,984</b>	<b>\$1,495,442,247</b>	<b>\$2,165,628,002</b>
Accounts Payable	\$0	\$0	\$0
Income Taxes Payable	\$25,831,083	\$60,495,779	\$95,137,897
Sales Taxes Payable	\$10,206,000	\$23,814,000	\$37,422,000
Short-Term Debt			
Prepaid Revenue			
<b>Total Current Liabilities</b>	<b>\$36,037,083</b>	<b>\$84,309,779</b>	<b>\$132,559,897</b>
Long-Term Debt			
<b>Long-Term Liabilities</b>			
<b>Total Liabilities</b>	<b>\$36,037,083</b>	<b>\$84,309,779</b>	<b>\$132,559,897</b>
Paid-In Capital	\$937,000,000	\$937,000,000	\$937,000,000
Retained Earnings	(\$4,019,420)	\$30,981,459	\$318,648,259
Earnings	\$123,631,321	\$443,151,009	\$777,419,846
<b>Total Owner's Equity</b>	<b>\$1,056,611,901</b>	<b>\$1,411,132,468</b>	<b>\$2,033,068,105</b>
<b>Total Liabilities &amp; Equity</b>	<b>\$1,092,648,984</b>	<b>\$1,495,442,247</b>	<b>\$2,165,628,002</b>

## Cash Flow Statement (With Monthly Detail)

2025	Jan '25	Feb '25	Mar '25	Apr '25	May '25	June '25	July '25	Aug '25	Sept '25	Oct '25	Nov '25	Dec '25
<b>Net Cash Flow from Operations</b>												
Net Profit	\$0	(\$483,333)	(\$548,837)	\$7,437,951	\$6,609,716	\$6,590,272	\$14,570,129	\$14,594,870	\$14,588,026	\$20,059,083	\$20,116,445	\$20,097,000
Depreciation & Amortization		\$83,333	\$111,111	\$138,889	\$222,222	\$250,000	\$277,778	\$333,333	\$361,111	\$388,889	\$444,444	\$472,222
Change in Accounts Receivable				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Inventory												
Change in Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Income Tax Payable	\$0	\$0	\$0	\$2,745,334	\$2,832,736	\$2,824,402	(\$2,158,131)	\$6,254,945	\$6,252,011	(\$10,154,547)	\$8,621,333	\$8,613,000
Change in Sales Tax Payable				\$1,134,000	\$1,134,000	\$1,134,000	(\$994,000)	\$2,408,000	\$2,408,000	(\$3,822,000)	\$3,402,000	\$3,402,000
Change in Prepaid Revenue												
<b>Net Cash Flow from Operations</b>	<b>\$0</b>	<b>(\$400,000)</b>	<b>(\$437,726)</b>	<b>\$11,456,174</b>	<b>\$10,798,674</b>	<b>\$10,798,674</b>	<b>\$11,695,776</b>	<b>\$23,591,148</b>	<b>\$23,609,148</b>	<b>\$6,471,425</b>	<b>\$32,584,222</b>	<b>\$32,584,222</b>
<b>Investing &amp; Financing</b>												
Assets Purchased or Sold		(\$3,000,000)	(\$1,000,000)	(\$1,000,000)	(\$3,000,000)	(\$1,000,000)	(\$1,000,000)	(\$2,000,000)	(\$1,000,000)	(\$1,000,000)	(\$2,000,000)	(\$1,000,000)
<b>Net Cash from Investing</b>		<b>(\$3,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$3,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,000,000)</b>	<b>(\$1,000,000)</b>
Investments Received	\$937,000,000											

Dividends & Distributions													(\$4,019,420)
Change in Short-Term Debt													
Change in Long-Term Debt													
<b>Net Cash from Financing</b>	<b>\$937,000,000</b>												<b>(\$4,019,420)</b>
Cash at Beginning of Period	\$0	\$937,000,000	\$933,600,000	\$932,162,274	\$942,618,448	\$950,417,122	\$960,215,796	\$970,911,572	\$992,502,720	\$1,015,111,868	\$1,020,583,293	\$1,051,167,515	
Net Change in Cash	\$937,000,000	(\$3,400,000)	(\$1,437,726)	\$10,456,174	\$7,798,674	\$9,798,674	\$10,695,776	\$21,591,148	\$22,609,148	\$5,471,425	\$30,584,222	\$27,564,802	
<b>Cash at End of Period</b>	<b>\$937,000,000</b>	<b>\$933,600,000</b>	<b>\$932,162,274</b>	<b>\$942,618,448</b>	<b>\$950,417,122</b>	<b>\$960,215,796</b>	<b>\$970,911,572</b>	<b>\$992,502,720</b>	<b>\$1,015,111,868</b>	<b>\$1,020,583,293</b>	<b>\$1,051,167,515</b>	<b>\$1,078,732,317</b>	

2026	Jan '26	Feb '26	Mar '26	Apr '26	May '26	June '26	July '26	Aug '26	Sept '26	Oct '26	Nov '26	Dec '26
<b>Net Cash Flow from Operations</b>												
Net Profit	\$26,785,164	\$26,831,054	\$26,811,608	\$33,532,415	\$33,572,276	\$33,552,832	\$40,274,688	\$40,326,799	\$40,307,356	\$47,031,661	\$47,072,300	\$47,052,857
Depreciation & Amortization	\$500,000	\$569,444	\$597,222	\$625,000	\$680,556	\$708,333	\$736,111	\$791,667	\$819,444	\$847,222	\$916,667	\$944,444
Change in Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Inventory												
Change in Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Income Tax Payable	(\$14,351,727)	\$11,499,022	\$11,490,690	(\$20,098,033)	\$14,388,118	\$14,379,785	(\$25,878,357)	\$17,282,914	\$17,274,580	(\$31,661,648)	\$20,173,843	\$20,165,509
Change in Sales Tax Payable	(\$5,670,000)	\$4,536,000	\$4,536,000	(\$7,938,000)	\$5,670,000	\$5,670,000	(\$10,206,000)	\$6,804,000	\$6,804,000	(\$12,474,000)	\$7,938,000	\$7,938,000
Change in Prepaid Revenue												
<b>Net Cash Flow from Operations</b>	<b>\$7,263,437</b>	<b>\$43,435,520</b>	<b>\$43,435,520</b>	<b>\$6,121,382</b>	<b>\$54,310,950</b>	<b>\$54,310,950</b>	<b>\$4,926,442</b>	<b>\$65,205,380</b>	<b>\$65,205,380</b>	<b>\$3,743,235</b>	<b>\$76,100,810</b>	<b>\$76,100,810</b>
<b>Investing &amp; Financing</b>												
Assets Purchased or Sold	(\$1,000,000)	(\$2,500,000)	(\$1,000,000)	(\$1,000,000)	(\$2,000,000)	(\$1,000,000)	(\$1,000,000)	(\$2,000,000)	(\$1,000,000)	(\$1,000,000)	(\$2,500,000)	(\$1,000,000)
<b>Net Cash from Investing</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>	<b>(\$1,000,000)</b>
Investments Received												
Dividends & Distributions	(\$5,357,053)	(\$5,366,231)	(\$5,362,342)	(\$6,706,503)	(\$6,714,475)	(\$6,710,586)	(\$8,054,958)	(\$8,065,380)	(\$8,061,491)	(\$9,406,352)	(\$9,414,480)	(\$9,410,591)

Change in Short-Term Debt												
Change in Long-Term Debt												
<b>Net Cash from Financing</b>	<b>(\$5,357,053)</b>	<b>(\$5,366,231)</b>	<b>(\$5,362,342)</b>	<b>(\$6,706,503)</b>	<b>(\$6,714,475)</b>	<b>(\$6,710,586)</b>	<b>(\$8,054,958)</b>	<b>(\$8,065,380)</b>	<b>(\$8,061,491)</b>	<b>(\$9,406,352)</b>	<b>(\$9,414,480)</b>	<b>(\$9,410,591)</b>
Cash at Beginning of Period	\$1,078,732,317	\$1,079,638,701	\$1,115,207,991	\$1,152,281,169	\$1,150,696,048	\$1,196,292,523	\$1,242,892,886	\$1,238,764,371	\$1,293,904,371	\$1,350,048,260	\$1,343,385,143	\$1,407,571,473
Net Change in Cash	\$906,384	\$35,569,289	\$37,073,178	(\$1,585,121)	\$45,596,475	\$46,600,364	(\$4,128,516)	\$55,140,000	\$56,143,889	(\$6,663,117)	\$64,186,330	\$65,690,219
<b>Cash at End of Period</b>	<b>\$1,079,638,701</b>	<b>\$1,115,207,991</b>	<b>\$1,152,281,169</b>	<b>\$1,150,696,048</b>	<b>\$1,196,292,523</b>	<b>\$1,242,892,886</b>	<b>\$1,238,764,371</b>	<b>\$1,293,904,371</b>	<b>\$1,350,048,260</b>	<b>\$1,343,385,143</b>	<b>\$1,407,571,473</b>	<b>\$1,473,261,691</b>



2027	Jan '27	Feb '27	Mar '27	Apr '27	May '27	June '27	July '27	Aug '27	Sept '27	Oct '27	Nov '27	Dec '27
<b>Net Cash Flow from Operations</b>												
Net Profit	\$53,098,722	\$53,137,611	\$53,118,168	\$60,475,637	\$60,512,776	\$60,493,333	\$67,223,224	\$67,287,780	\$80,084,170	\$73,970,475	\$74,033,281	\$73,984,671
Depreciation & Amortization	\$972,222	\$1,041,667	\$1,069,444	\$1,097,222	\$1,166,667	\$1,194,444	\$1,222,222	\$1,250,000	\$1,319,444	\$1,347,222	\$1,375,000	\$1,444,444
Change in Accounts Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Inventory												
Change in Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Change in Income Tax Payable	(\$37,739,183)	\$22,773,262	\$22,764,928	(\$42,376,655)	\$25,934,047	\$25,925,713	(\$48,967,937)	\$28,837,620	\$34,321,786	(\$60,267,727)	\$31,728,549	\$31,707,715
Change in Sales Tax Payable	(\$14,812,000)	\$9,002,000	\$9,002,000	(\$16,800,000)	\$10,206,000	\$10,206,000	(\$19,278,000)	\$11,340,000	\$11,340,000	(\$21,546,000)	\$12,474,000	\$12,474,000
Change in Prepaid Revenue												
<b>Net Cash Flow from Operations</b>	<b>\$1,519,761</b>	<b>\$85,954,540</b>	<b>\$85,954,540</b>	<b>\$2,396,204</b>	<b>\$97,819,490</b>	<b>\$97,819,490</b>	<b>\$199,509</b>	<b>\$108,715,400</b>	<b>\$127,065,400</b>	<b>(\$6,496,030)</b>	<b>\$119,610,830</b>	<b>\$119,610,830</b>
<b>Investing &amp; Financing</b>												
Assets Purchased or Sold	(\$1,000,000)	(\$2,500,000)	(\$1,000,000)	(\$1,000,000)	(\$2,500,000)	(\$1,000,000)	(\$1,000,000)	(\$1,000,000)	(\$2,500,000)	(\$1,000,000)	(\$1,000,000)	(\$2,500,000)
<b>Net Cash from Investing</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>(\$2,500,000)</b>
Investments Received												
Dividends & Distributions	(\$10,619,764)	(\$10,627,542)	(\$10,623,654)	(\$12,095,147)	(\$12,102,575)	(\$12,098,687)	(\$13,444,665)	(\$13,457,576)	(\$16,016,854)	(\$14,794,115)	(\$14,806,676)	(\$14,796,954)

Change in Short-Term Debt													
Change in Long-Term Debt													
<b>Net Cash from Financing</b>	<b>(\$10,619,764)</b>	<b>(\$10,627,542)</b>	<b>(\$10,623,654)</b>	<b>(\$12,095,147)</b>	<b>(\$12,102,575)</b>	<b>(\$12,098,687)</b>	<b>(\$13,444,665)</b>	<b>(\$13,457,576)</b>	<b>(\$16,016,854)</b>	<b>(\$14,794,115)</b>	<b>(\$14,806,676)</b>	<b>(\$14,796,954)</b>	
Cash at Beginning of Period	\$1,473,261,691	\$1,463,161,688	\$1,535,988,686	\$1,610,319,572	\$1,599,620,629	\$1,682,837,544	\$1,767,558,347	\$1,753,313,191	\$1,847,571,015	\$1,956,119,561	\$1,933,829,416	\$2,037,633,570	
Net Change in Cash	(\$10,100,003)	\$72,826,998	\$74,330,886	(\$10,698,943)	\$83,216,915	\$84,720,803	(\$14,245,156)	\$94,257,824	\$108,548,546	(\$22,290,145)	\$103,804,154	\$102,313,876	
<b>Cash at End of Period</b>	<b>\$1,463,161,688</b>	<b>\$1,535,988,686</b>	<b>\$1,610,319,572</b>	<b>\$1,599,620,629</b>	<b>\$1,682,837,544</b>	<b>\$1,767,558,347</b>	<b>\$1,753,313,191</b>	<b>\$1,847,571,015</b>	<b>\$1,956,119,561</b>	<b>\$1,933,829,416</b>	<b>\$2,037,633,570</b>	<b>\$2,139,947,446</b>	

	2025	2026	2027
<b>Net Cash Flow from Operations</b>			
Net Profit	\$123,631,321	\$443,151,009	\$777,419,846
Depreciation & Amortization	\$3,083,333	\$8,736,111	\$14,500,000
Change in Accounts Receivable	\$0	\$0	\$0
Change in Inventory			
Change in Accounts Payable	\$0	\$0	\$0
Change in Income Tax Payable	\$25,831,083	\$34,664,696	\$34,642,118
Change in Sales Tax Payable	\$10,206,000	\$13,608,000	\$13,608,000
Change in Prepaid Revenue			
<b>Net Cash Flow from Operations</b>	<b>\$162,751,737</b>	<b>\$500,159,816</b>	<b>\$840,169,964</b>
<b>Investing &amp; Financing</b>			
Assets Purchased or Sold	(\$17,000,000)	(\$17,000,000)	(\$18,000,000)
<b>Net Cash from Investing</b>	<b>(\$17,000,000)</b>	<b>(\$17,000,000)</b>	<b>(\$18,000,000)</b>
Investments Received	\$937,000,000		
Dividends & Distributions	(\$4,019,420)	(\$88,630,442)	(\$155,484,209)
Change in Short-Term Debt			
Change in Long-Term Debt			
<b>Net Cash from Financing</b>	<b>\$932,980,580</b>	<b>(\$88,630,442)</b>	<b>(\$155,484,209)</b>
Cash at Beginning of Period	\$0	\$1,078,732,317	\$1,473,261,691
Net Change in Cash	\$1,078,732,317	\$394,529,374	\$666,685,755
<b>Cash at End of Period</b>	<b>\$1,078,732,317</b>	<b>\$1,473,261,691</b>	<b>\$2,139,947,446</b>